



The global provider of information-based  
analytics and decision tools

RELX Investor Relations contacts

Colin Tennant – Head of Investor Relations  
[colin.tennant@relx.com](mailto:colin.tennant@relx.com)  
+44 (0)20 7166 5751

James Statham – Director, Investor Relations  
[james.statham@relx.com](mailto:james.statham@relx.com)  
+44 (0)20 7166 5688

Kate Whitaker – Investor Relations  
[kate.whitaker@relx.com](mailto:kate.whitaker@relx.com)  
+44 (0)20 7166 5634  
(for meeting requests)

Nicole Doel – Investor Relations Associate  
[nicole.doel@relx.com](mailto:nicole.doel@relx.com)  
+44 (0)20 7166 5653

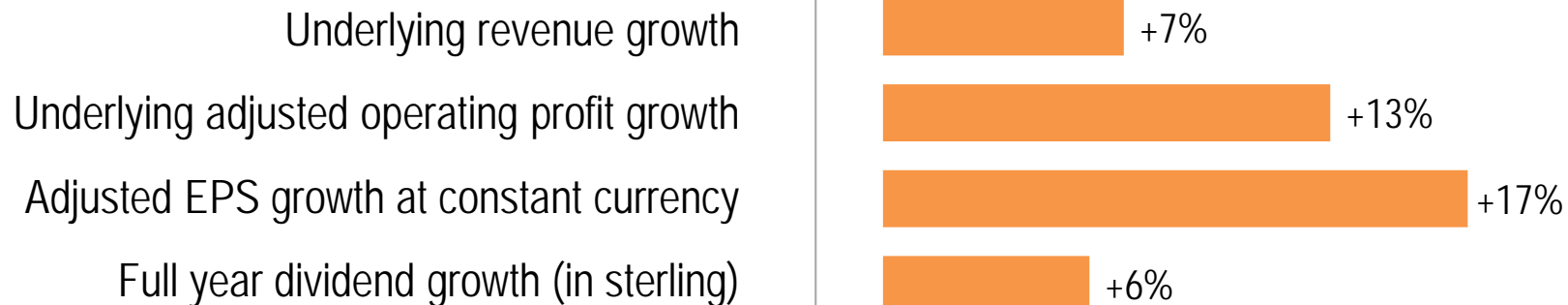
## DISCLAIMER REGARDING FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of Section 27A of the US Securities Act of 1933, as amended, and Section 21E of the US Securities Exchange Act of 1934, as amended. These statements are subject to risks and uncertainties that could cause actual results or outcomes of RELX PLC (together with its subsidiaries, "RELX", "we" or "our") to differ materially from those expressed in any forward-looking statement. We consider any statements that are not historical facts to be "forward-looking statements". The terms "outlook", "estimate", "forecast", "project", "plan", "intend", "expect", "should", "could", "will", "believe", "trends" and similar expressions may indicate a forward-looking statement. Important factors that could cause actual results or outcomes to differ materially from estimates or forecasts contained in the forward-looking statements include, among others: the impact of the Covid-19 pandemic as well as other pandemics or epidemics; current and future economic, political and market forces; changes in law and legal interpretations affecting RELX intellectual property rights and internet communications; regulatory and other changes regarding the collection, transfer or use of third-party content and data; changes in the payment model for RELX products; demand for RELX products and services; competitive factors in the industries in which RELX operates; inability to realise the future anticipated benefits of acquisitions; significant failure or interruption of RELX systems; exhibitors' and attendees' ability and desire to attend face-to-face events and availability of event venues; changes in economic cycles, severe weather events, natural disasters and terrorism; compromises of RELX cyber security systems or other unauthorised access to our databases; failure of third parties to whom RELX has outsourced business activities; inability to retain high-quality employees and management; legislative, fiscal, tax and regulatory developments; exchange rate fluctuations; and other risks referenced from time to time in the filings of RELX PLC with the US Securities and Exchange Commission. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Except as may be required by law, we undertake no obligation to publicly update or release any revisions to these forward-looking statements to reflect events or circumstances after the date of this presentation or to reflect the occurrence of unanticipated events.

*RELX is a provider of information-based analytics and decision tools for professional and business customers, enabling them to make better decisions, get better results and be more productive.*

# RELX global scale and growth 2021

- Revenue: £7.2bn
- Adjusted operating profit: £2.2bn
- Adjusted operating margin: 30.5%
- Cash flow conversion: 101 %
- Net debt / EBITDA<sup>1</sup>: 2.4x
- Over 33,000 employees worldwide
- Customers in more than 180 countries
- Listings in London, Amsterdam and New York (ADR)
- Market capitalisation<sup>2</sup>: £44bn / €51bn / \$53bn



<sup>1</sup>At 31 December 2021 including pensions; <sup>2</sup>As at 29 November 2022  
See Annual Report for definition of adjusted measures and reconciliations to reported figures

# RELX H1 2022 progress and financial highlights

- Strong financial results
- Further operational and strategic progress

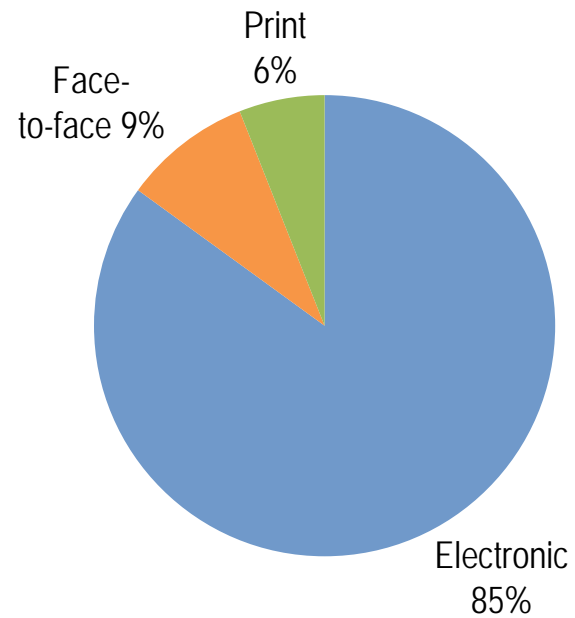


\* Change at constant currencies

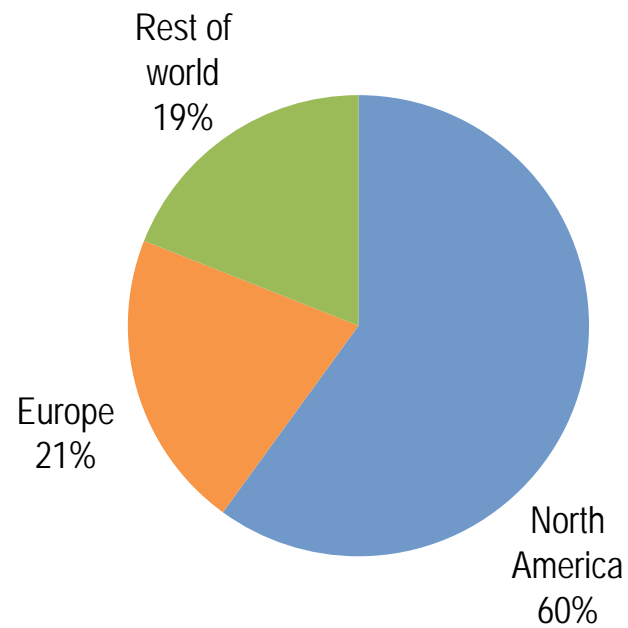
# RELX revenue by category

## H1 2022

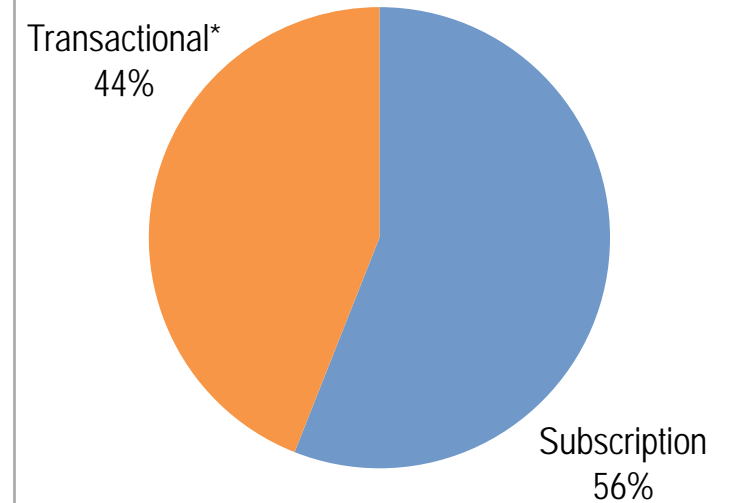
Format



Geography



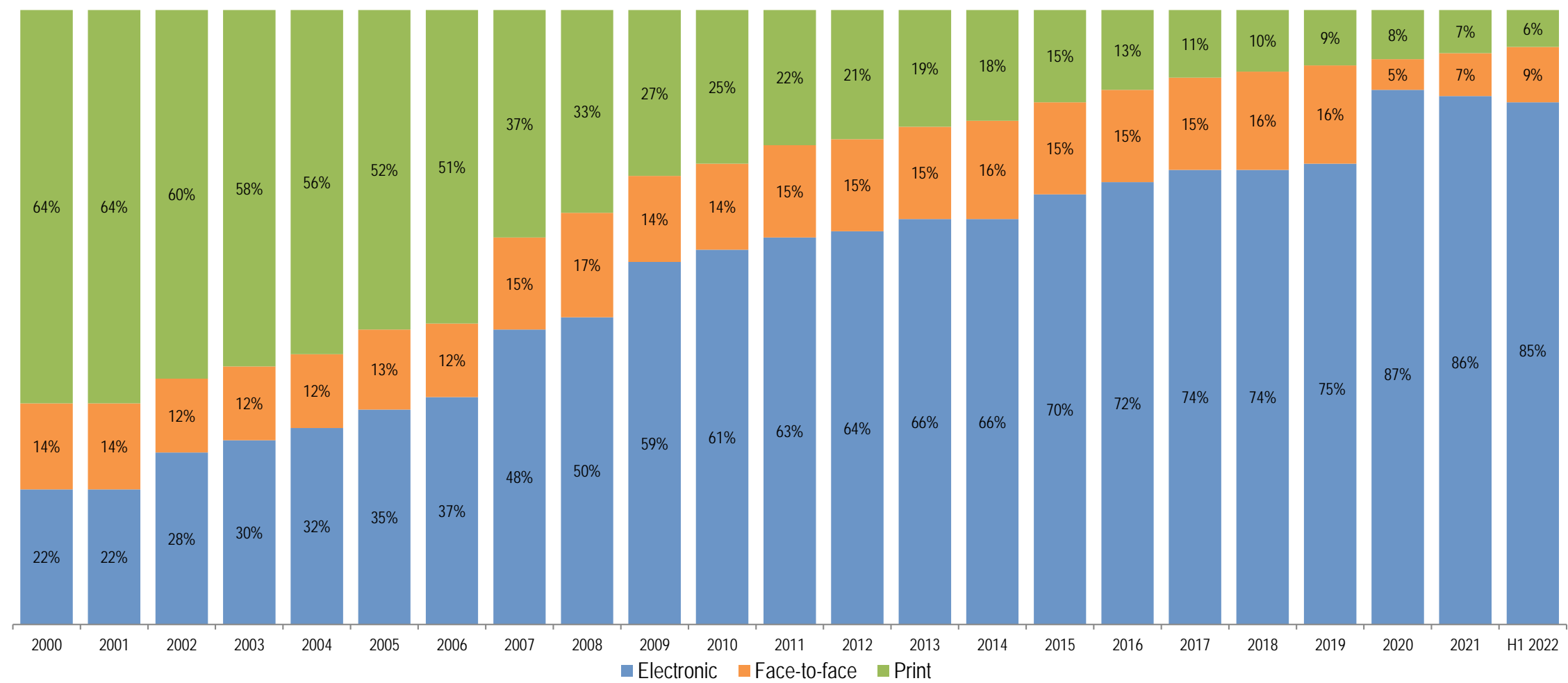
Type



*\* Includes long term contracts with volumetric elements*

# RELX revenue by format

2000 - H1 2022:





# RELX strategic direction

## Strategy

- Develop increasingly sophisticated information-based analytics and decision tools that deliver enhanced value to professional and business customers across market segments
- Primary focus on organic growth, supported by targeted acquisitions

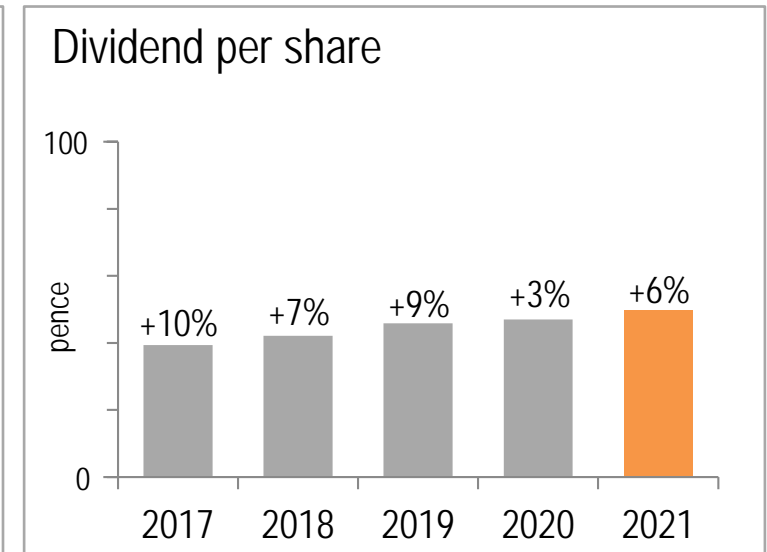
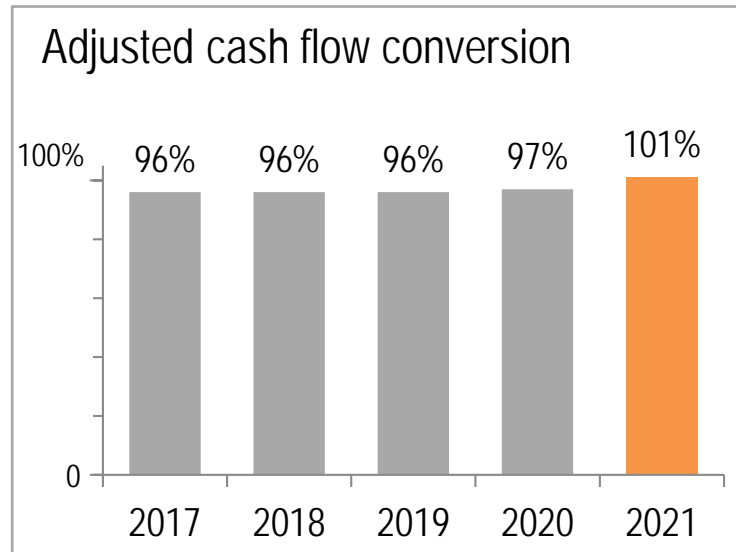
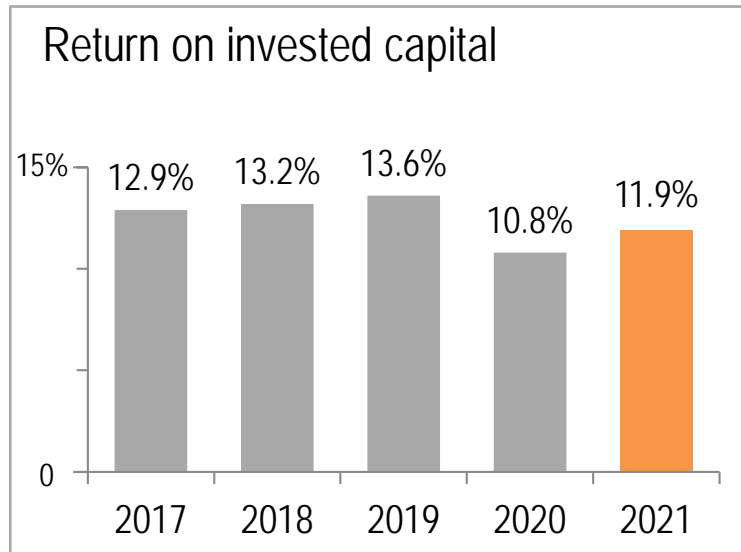
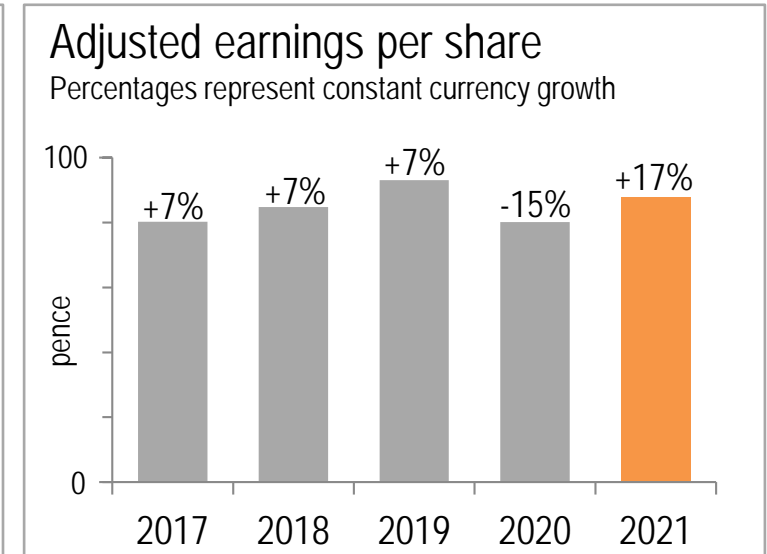
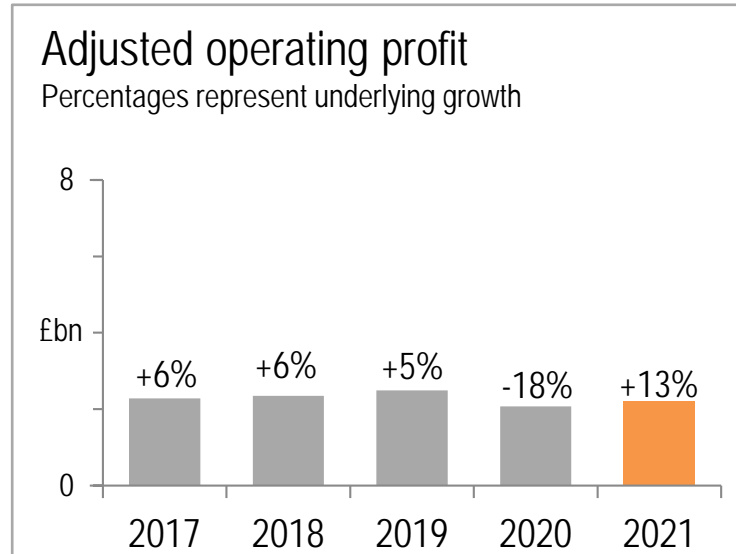
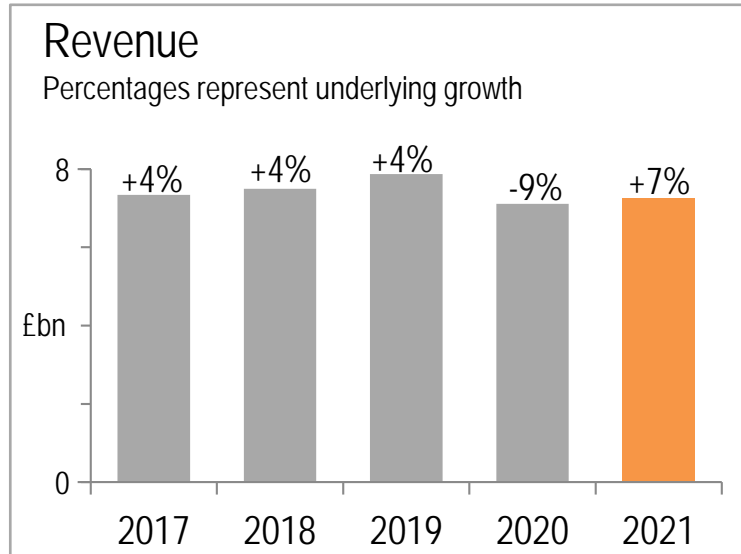
## Growth objectives

Risk	STM	Legal	Exhibitions
<ul style="list-style-type: none"><li>• Sustain strong long term growth profile</li></ul>	<ul style="list-style-type: none"><li>• Continue on improved growth trajectory</li></ul>	<ul style="list-style-type: none"><li>• Continue on improved growth trajectory</li></ul>	<ul style="list-style-type: none"><li>• Capture growth opportunity from reopening and digital</li></ul>

## Outcomes

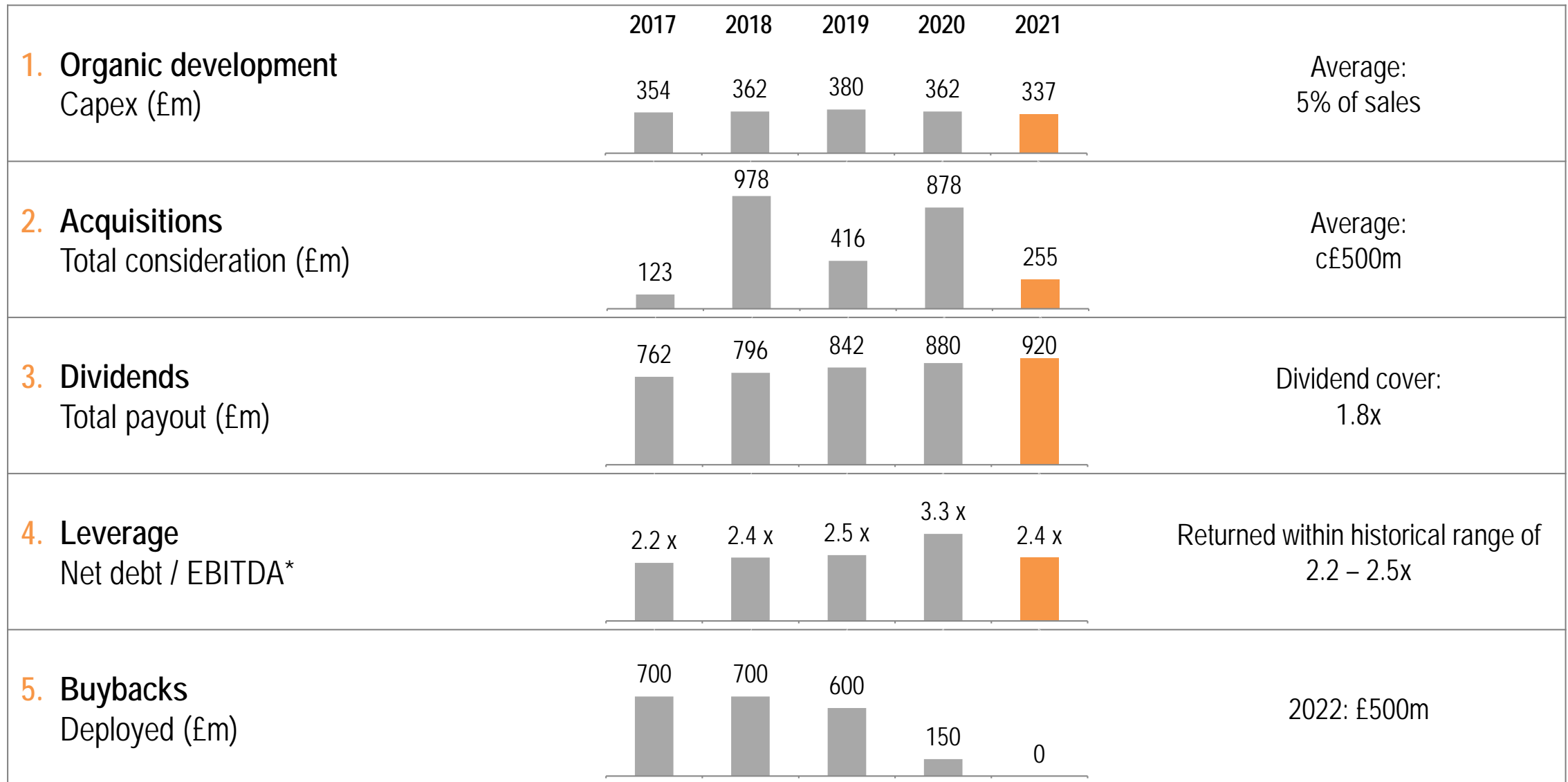
Better customer outcomes | Higher growth profile | Improving returns | Positive impact on society

# Financial performance



2017 ROIC restated for the adoption of new accounting standards IFRS 9, 15 & 16

# Uses of cash - priorities

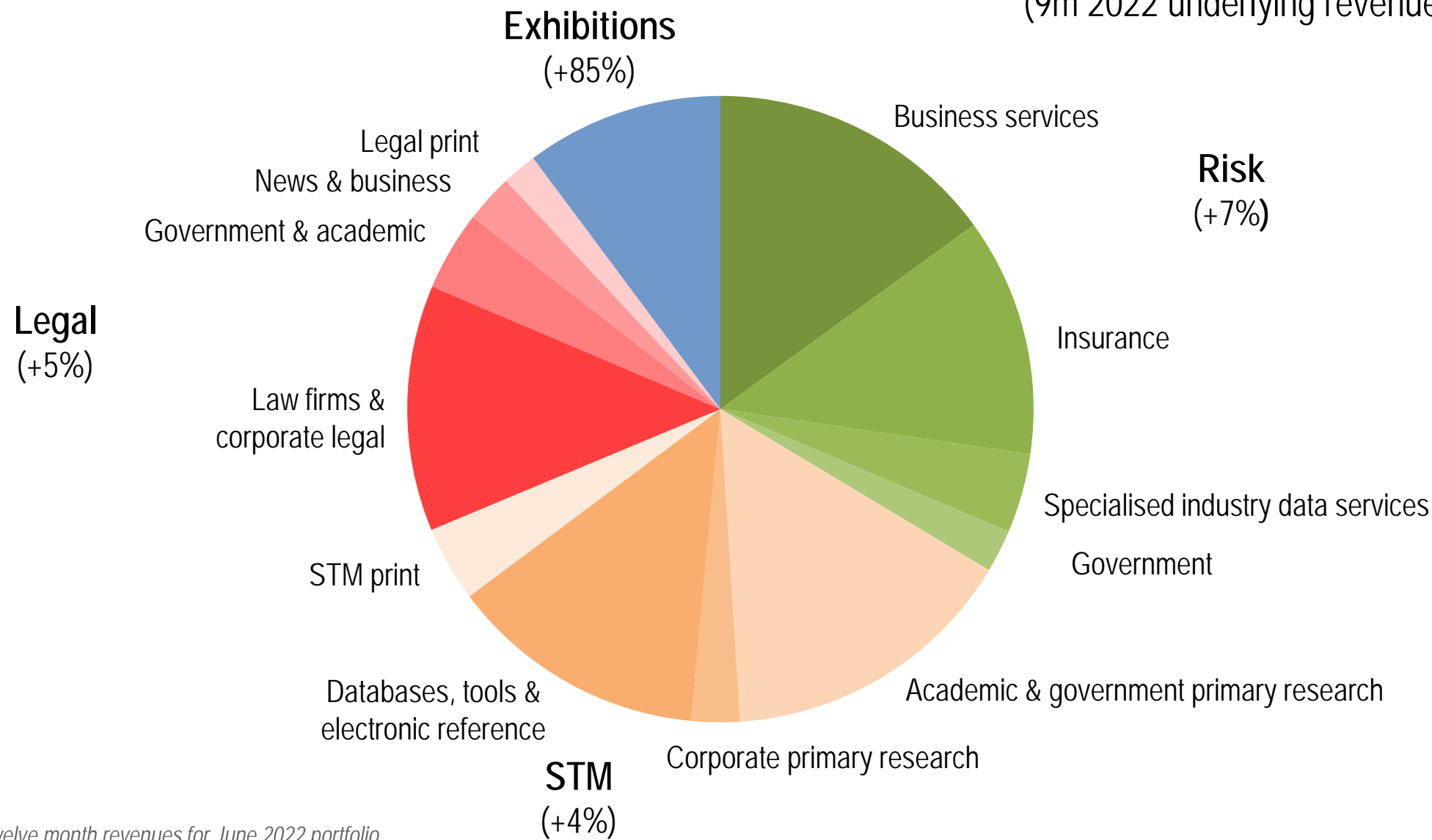


\* Including pensions

## Overview of business areas

# RELX revenue by segment

(9m 2022 underlying revenue growth)



Pro forma last twelve month revenues for June 2022 portfolio

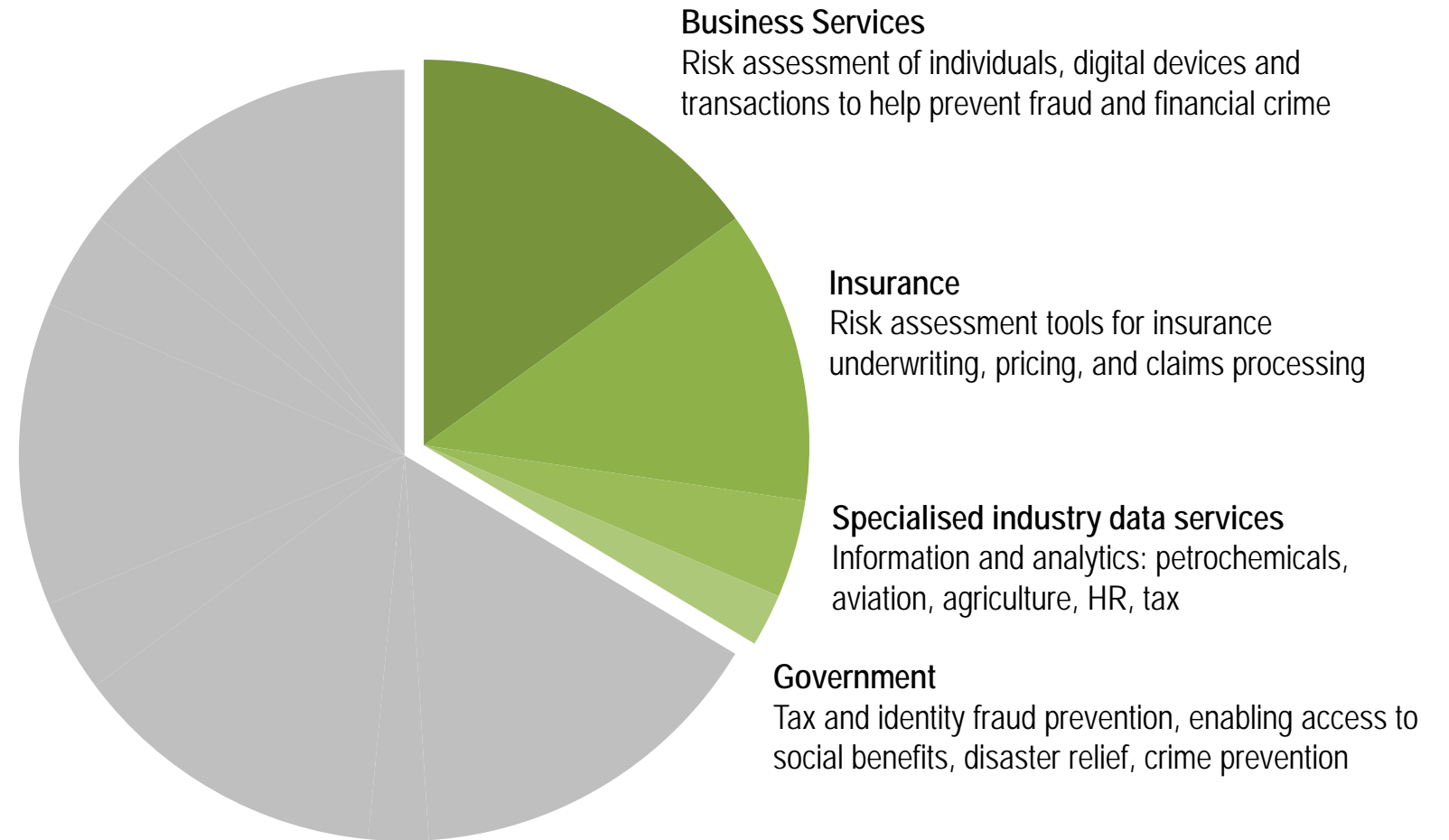
# RELX revenue by segment

		Market position	2021 revenue £m	Change underlying	2021 adjusted operating profit £m	Change underlying
<b>Risk</b>	Provides customers with information-based analytics and decision tools that combine public and industry-specific content with advanced technology and algorithms to assist them in evaluating and predicting risk and enhancing operational efficiency	Key verticals #1	2,474	+9%	915	+10%
<b>STM</b>	Provides information and analytics that help institutions and professionals progress science, advance healthcare and improve performance	Global #1	2,649	+3%	1,001	+3%
<b>Legal</b>	Provides legal, regulatory and business information and analytics that help customers increase their productivity, improve decision-making and achieve better outcomes	US #2 Outside US #1 or #2	1,587	+3%	326	+5%
<b>Exhibitions</b>	Combines industry expertise with data and digital tools to help customers connect digitally and face-to-face, learn about markets, source products and complete transactions	Global #2	534	+44%	10	nm

# Risk

*Risk provides customers with information-based analytics and decision tools that combine public and industry-specific content with advanced technology and algorithms to assist them in evaluating and predicting risk and enhancing operational efficiency*

# Risk: revenue by segment



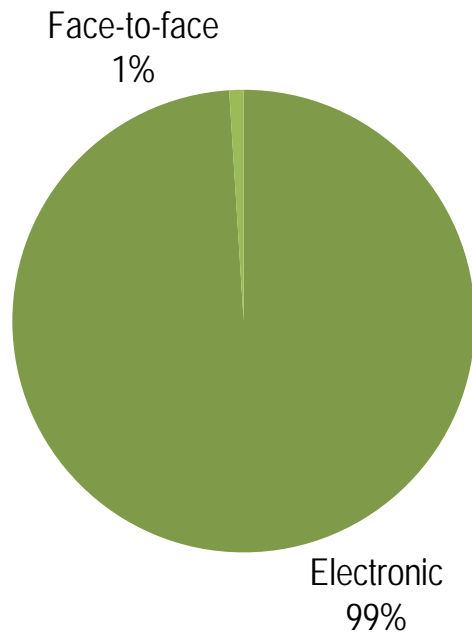
*Pro forma last twelve month revenues for June 2022 portfolio*



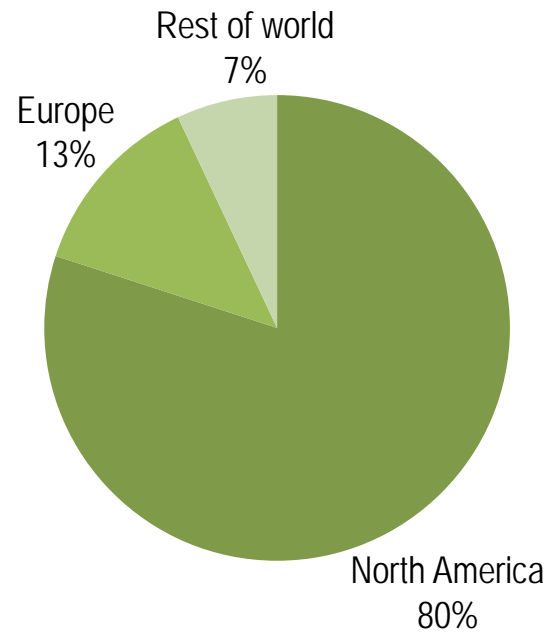
# Risk

H1 2022 revenue £1,387m

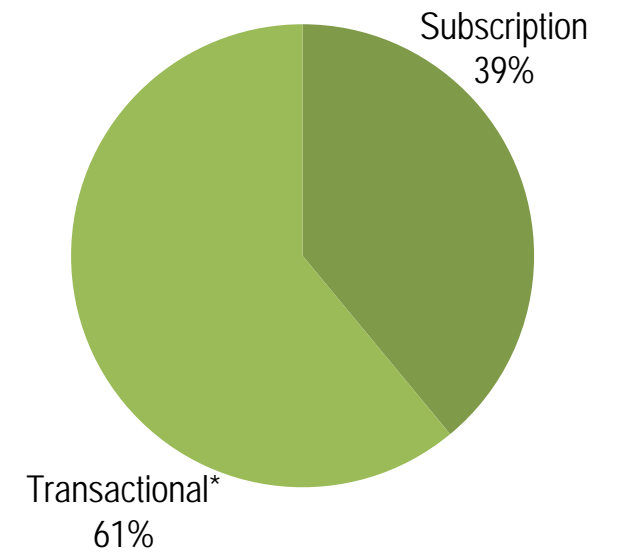
Format



Geography



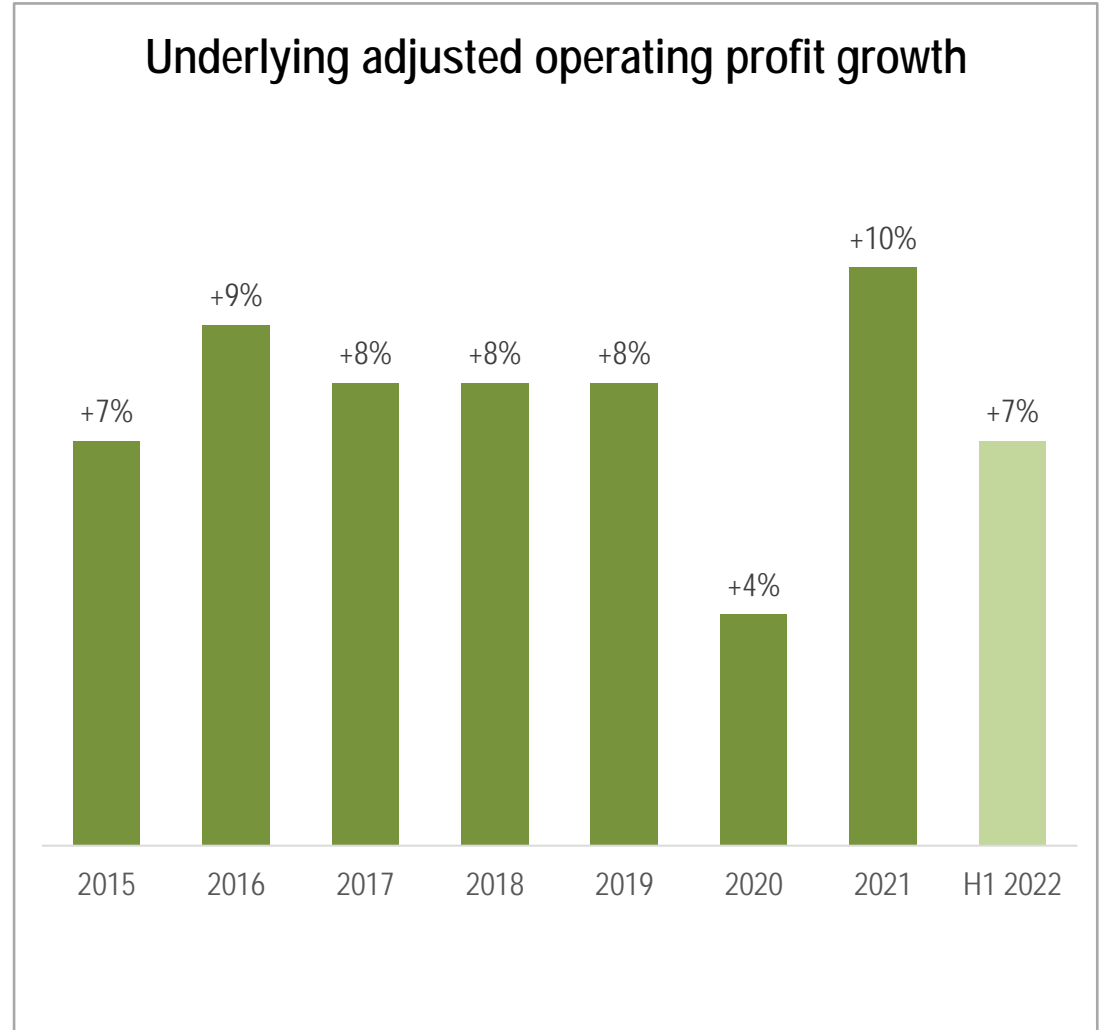
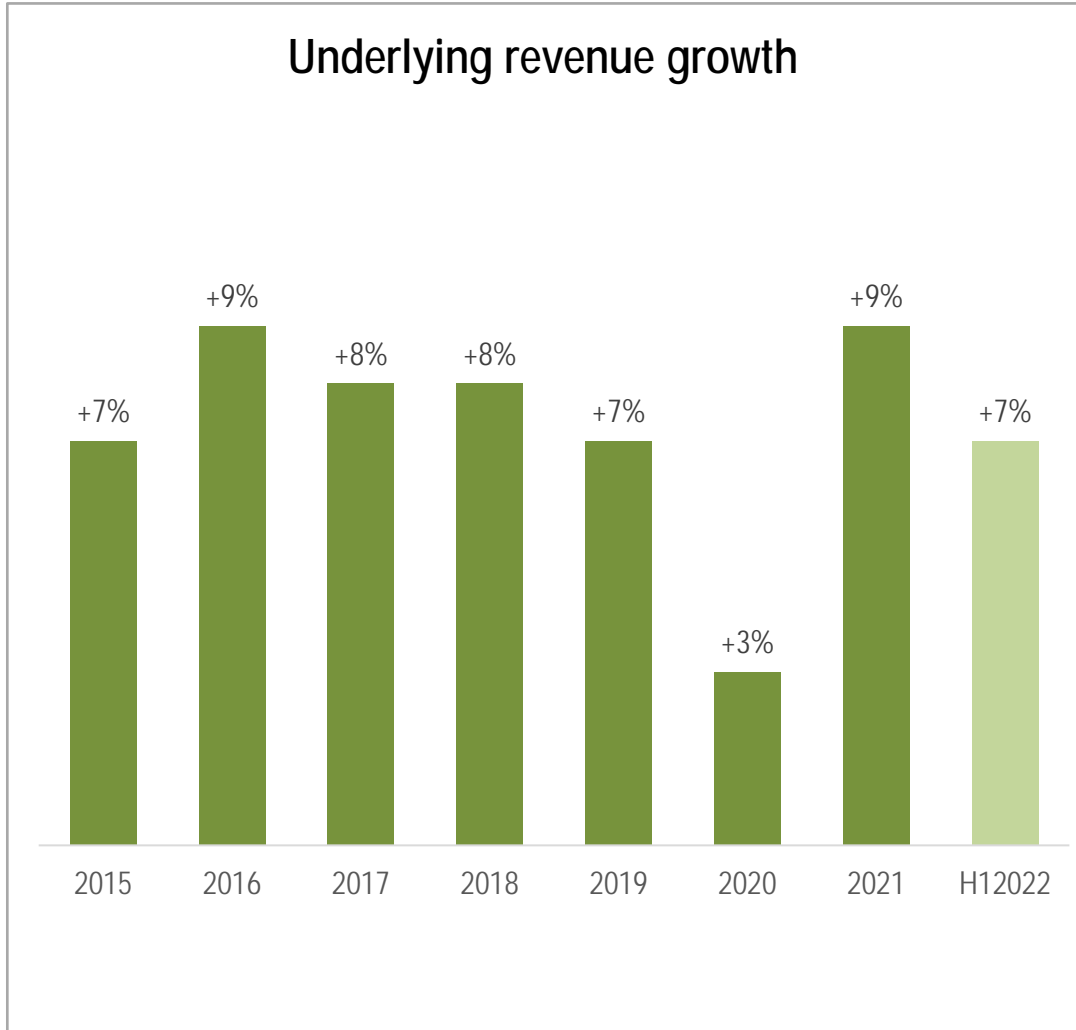
Type



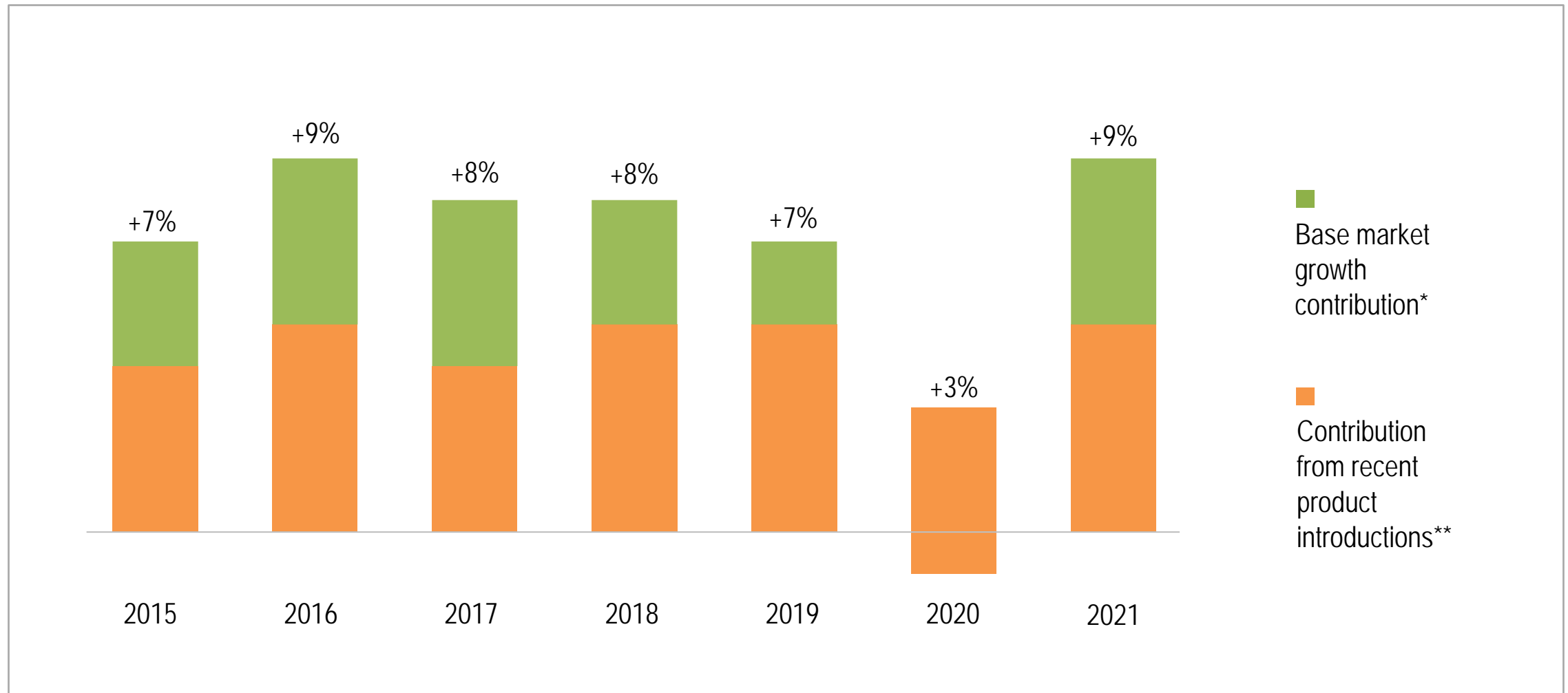
*\* c90% under long term contracts with volumetric elements*

# Risk

## Underlying growth rates



# Risk underlying revenue growth



\* Products more than 5 years old

\*\* Products less than 5 years old

# Risk

## Our four key capabilities



- Deep customer understanding



- Leading data sets: public records, contributory, licensed, proprietary



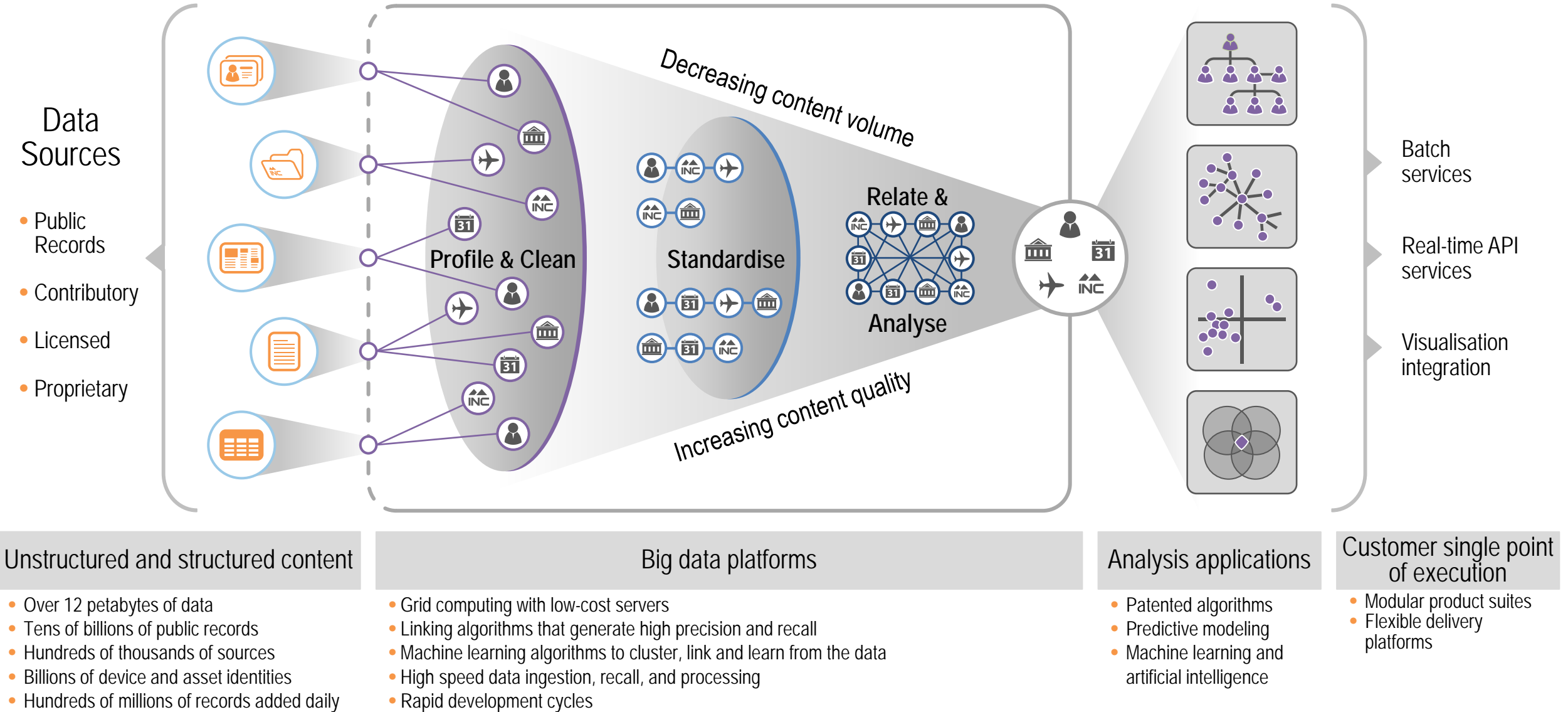
- Advanced linking capability and sophisticated analytics



- Powerful technology in global platforms

# Risk

Delivering to customers in single point of execution



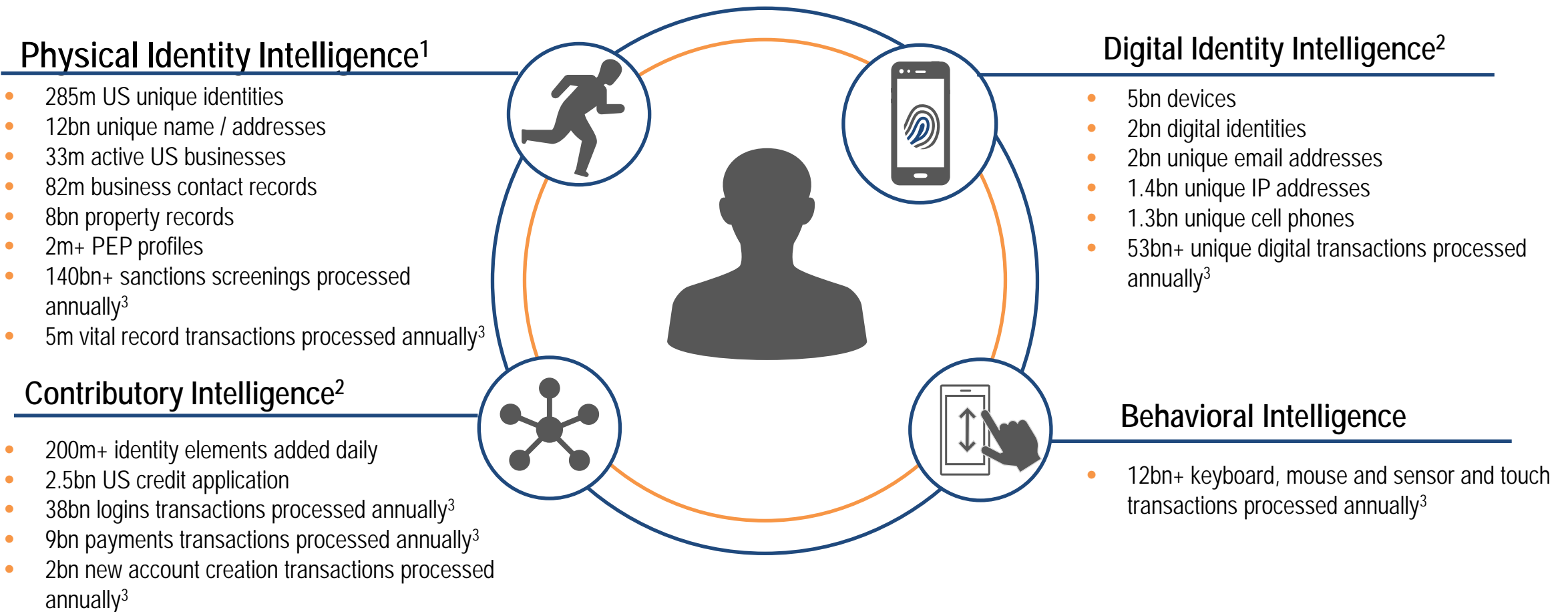
# Business Services solutions help customers solve daily business challenges

*We enable our customers to assess risk associated with an individual or a transaction – allowing our customers to make higher-confidence decisions and creating greater trust during a transaction flow*

Segment	Fraud & Identity	Financial Crime Compliance	Credit / Business Risk and other
Solutions	<ul style="list-style-type: none"><li>• Protect consumer identities</li><li>• Prevent account takeover</li><li>• Reduce banking and e-commerce fraud</li><li>• Reduce friction for legitimate consumers</li></ul>	<ul style="list-style-type: none"><li>• Protect customers from financial crime</li><li>• Detect relevant financial crime risk (know your customer (KYC), anti-money laundering (AML), watchlist screening)</li><li>• Provide faster, smoother and more secure consumer experience</li></ul>	<ul style="list-style-type: none"><li>• Enhance understanding of risk, profitability potential and credit worthiness of consumers and prospects</li><li>• Enable consumers and businesses to access credit and services</li></ul>
Position	<ul style="list-style-type: none"><li>• #1 in US physical identity, global digital identity</li></ul>	<ul style="list-style-type: none"><li>• #1 in global financial crime compliance</li></ul>	<ul style="list-style-type: none"><li>• #1 in US alternative credit, contact and locate information</li></ul>

# Business Services

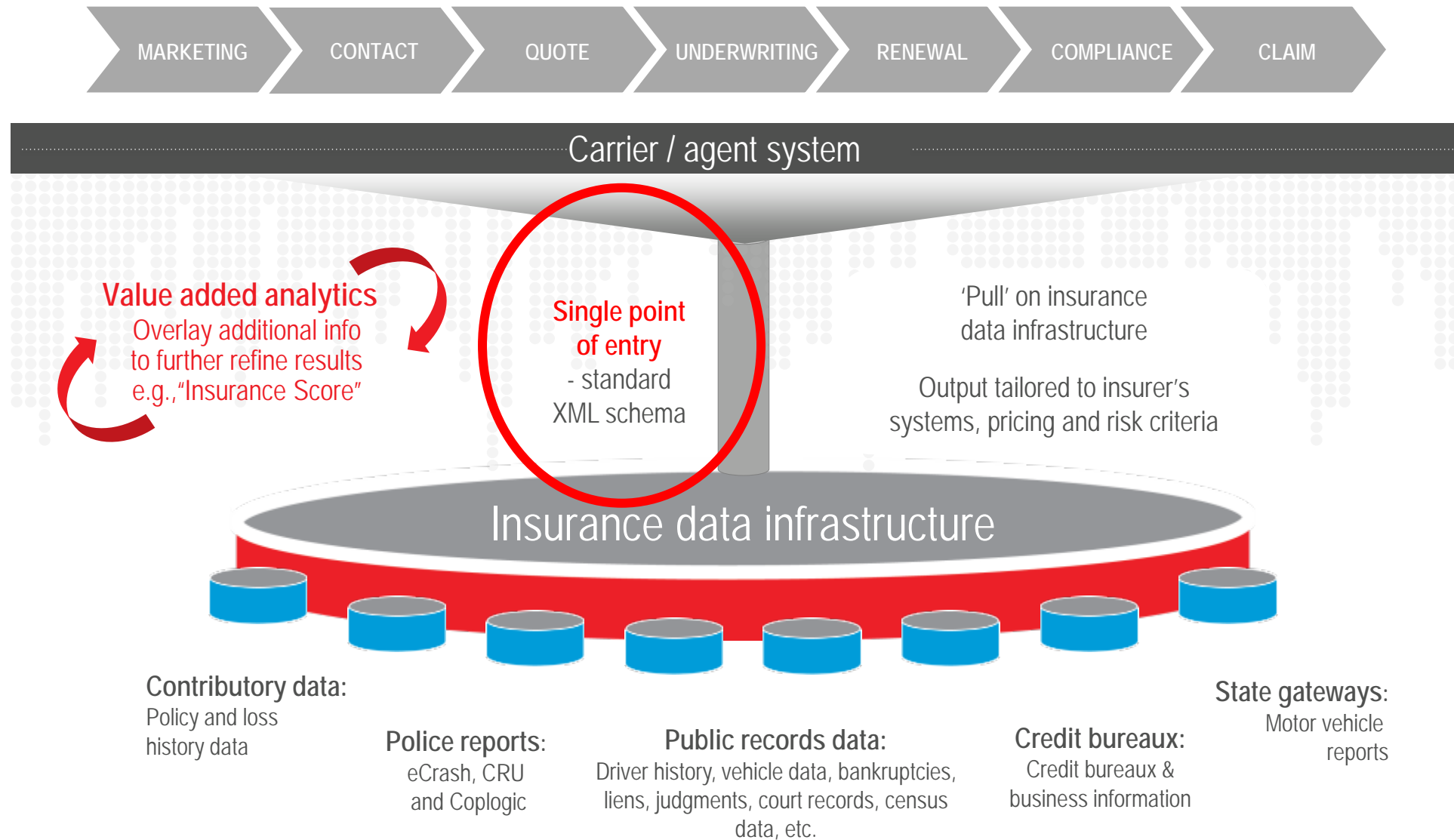
Breadth and depth of data creates unified view of identity; Enables safer, trusted decisions



1. Total physical identity records in network as of Sept 2021  
2. Total digital, contributory and behavioral records in network as of Jan 2021  
3. Annualised volumes are for H2 2020 through H1 2021

# Insurance

## Data assets available across the insurance continuum

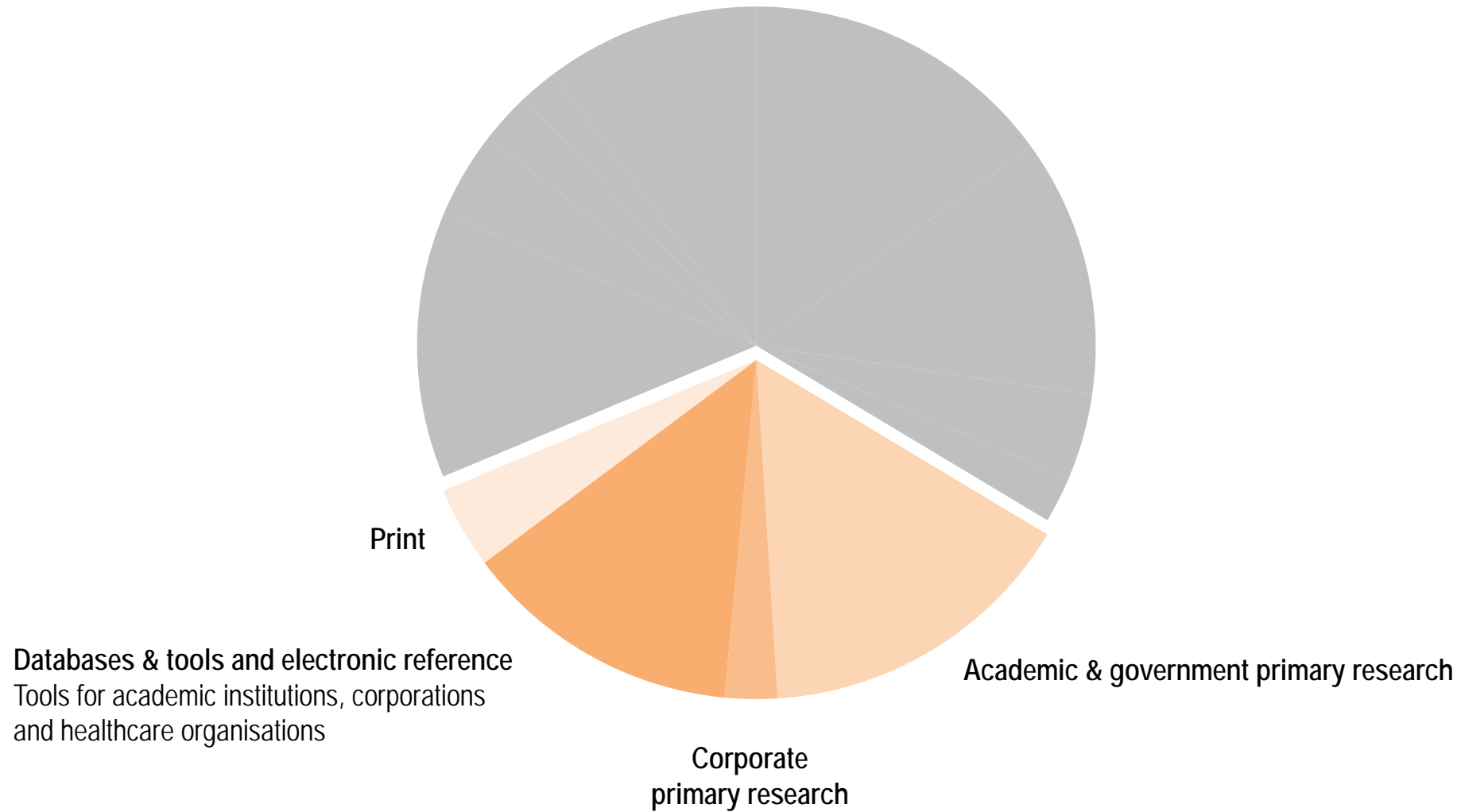




# Scientific, Technical & Medical

*Scientific, Technical & Medical provides information and analytics that help institutions and professionals progress science, advance healthcare and improve performance*

# Scientific, Technical & Medical: revenue by segment

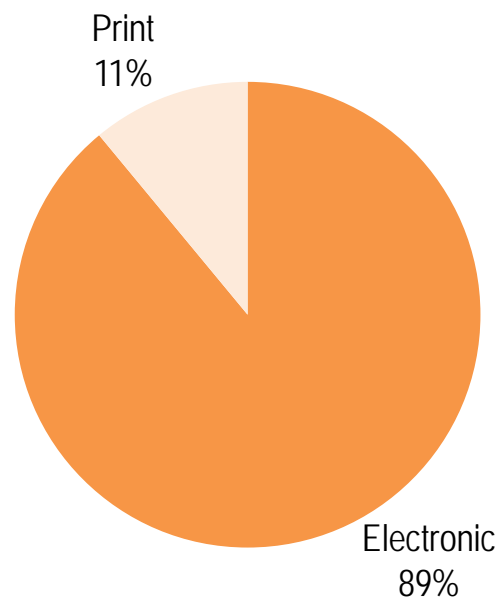


*Pro forma last twelve month revenues for June 2022 portfolio*

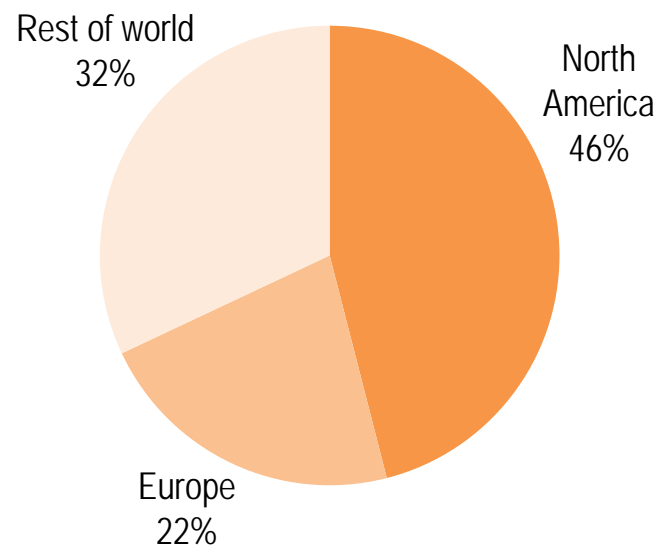
# Scientific, Technical & Medical

H1 2022 revenue £1,346m

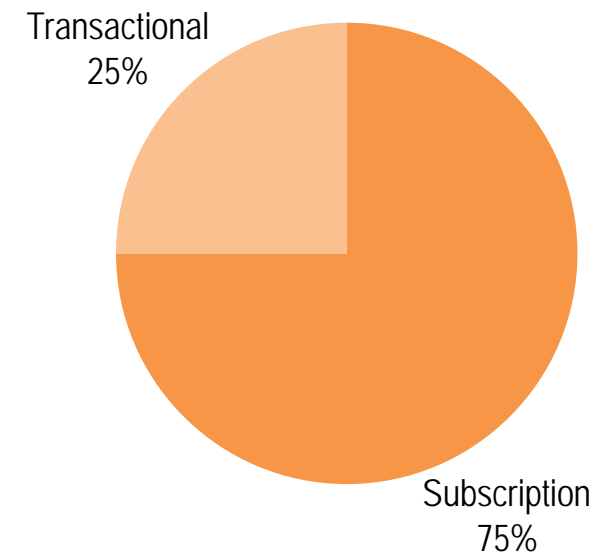
Format



Geography



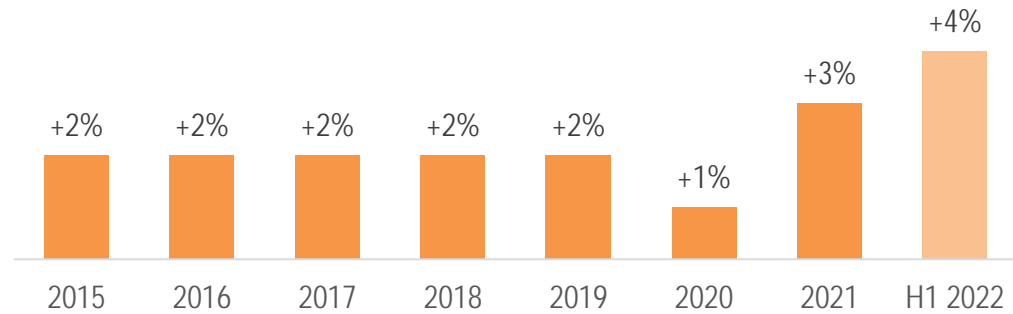
Type



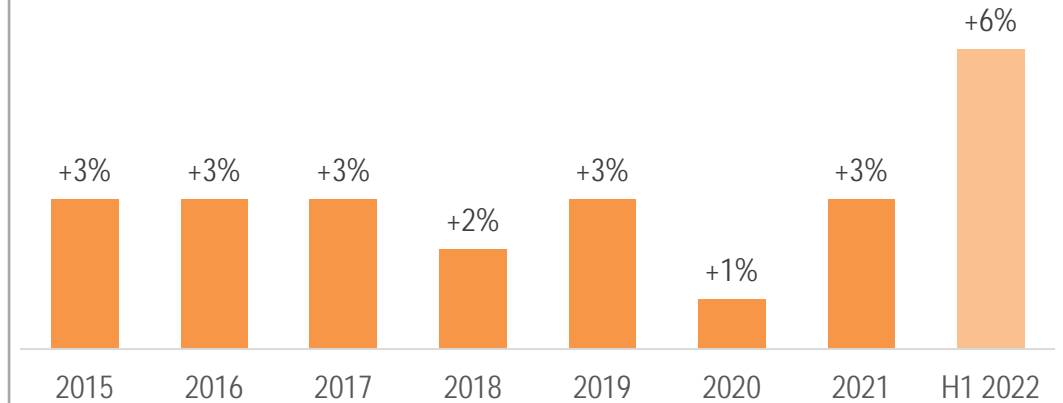
# Scientific, Technical & Medical

## Underlying growth rates

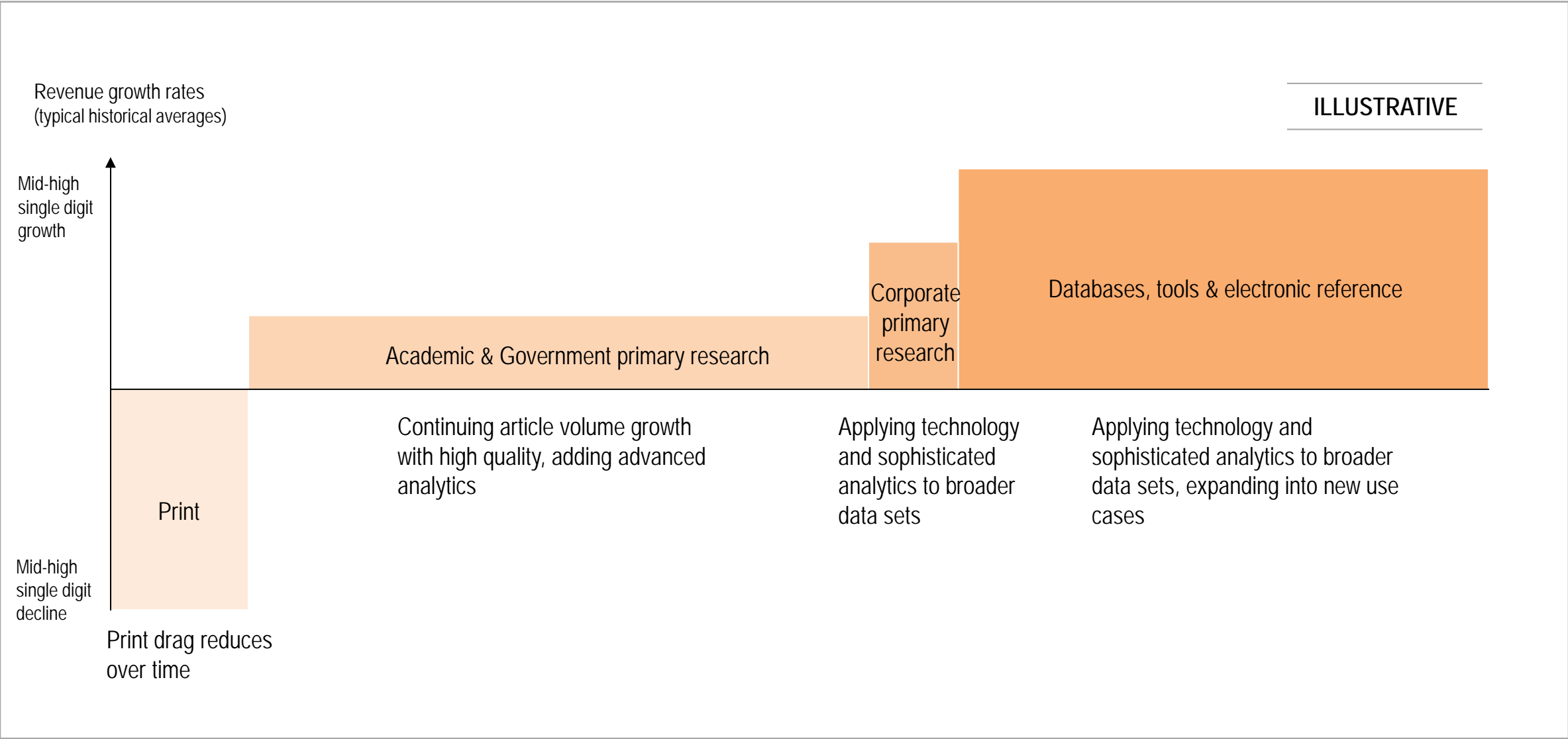
Underlying revenue growth



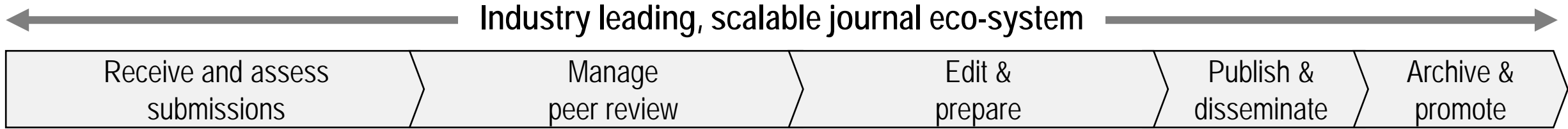
Underlying adjusted operating profit growth



# Change in mix driving improved growth trajectory



# We help validate, improve and disseminate science



Validate that articles are sound science and a good fit to our journals

- >2,800 journal brands
- >2.6m article submissions<sup>1</sup>
- 6 authors per article
- 2+ peer reviewers per article

Helping authors improve their articles and edit for completeness and accuracy

- 32,000 editors
- 102,000 editorial board members
- 1.4m reviewers
- 94% of articles have content changes in peer review
- 95% of articles have content changes in production

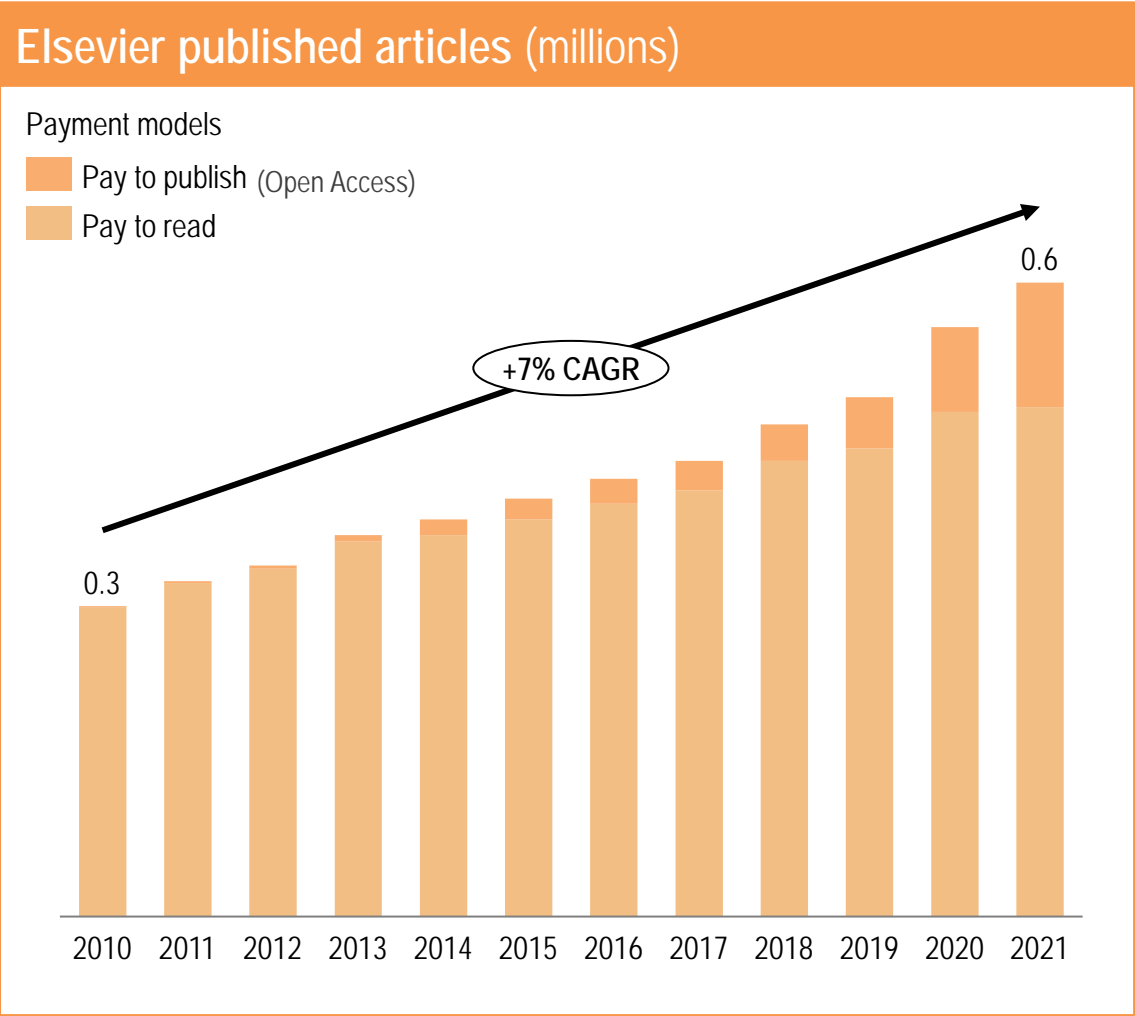
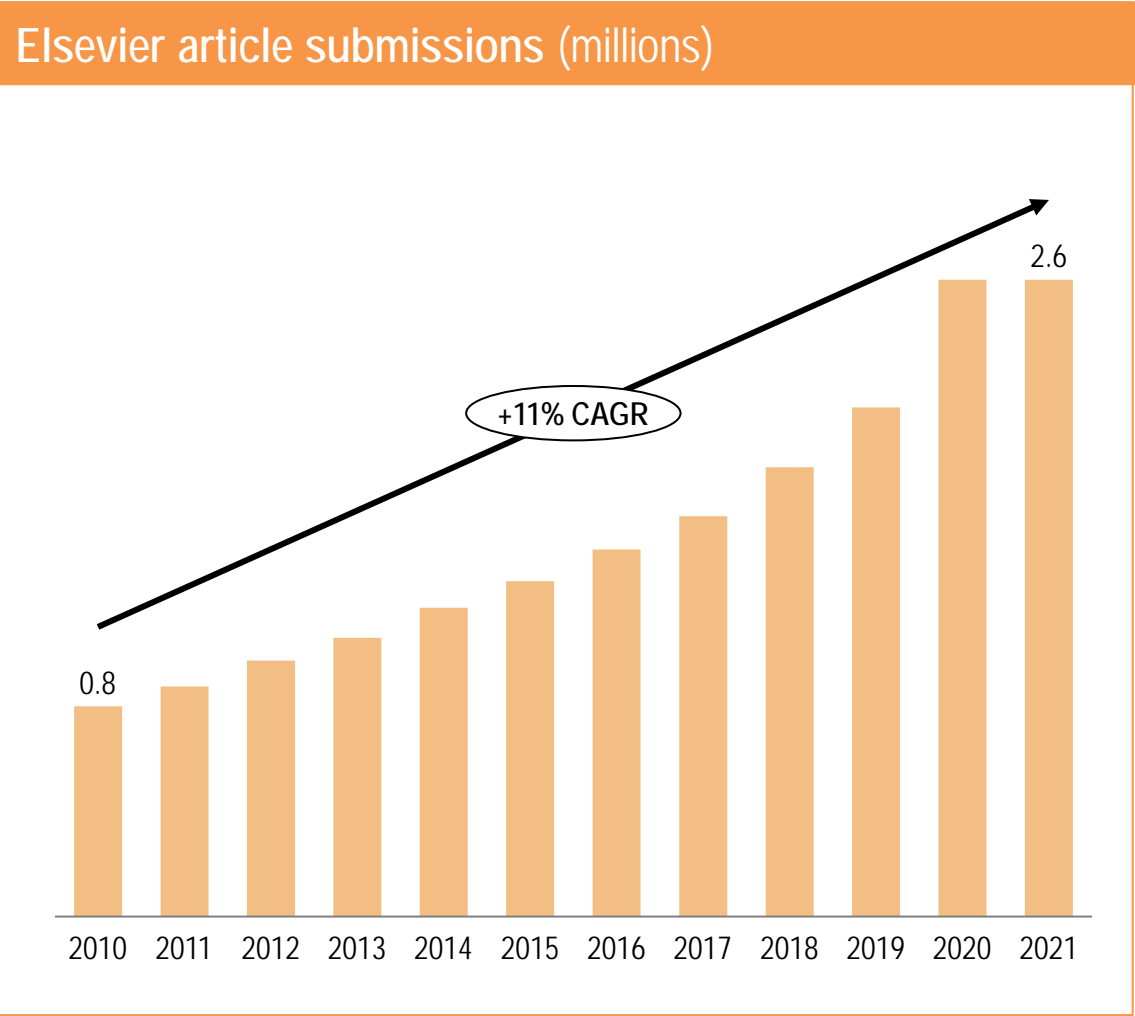
Drive visibility, usability and global reach on leading platforms

- >600,000 articles published<sup>1</sup>
- 1.8bn articles consumed<sup>1,2</sup>
- >20m articles archived

<sup>1</sup> Per annum

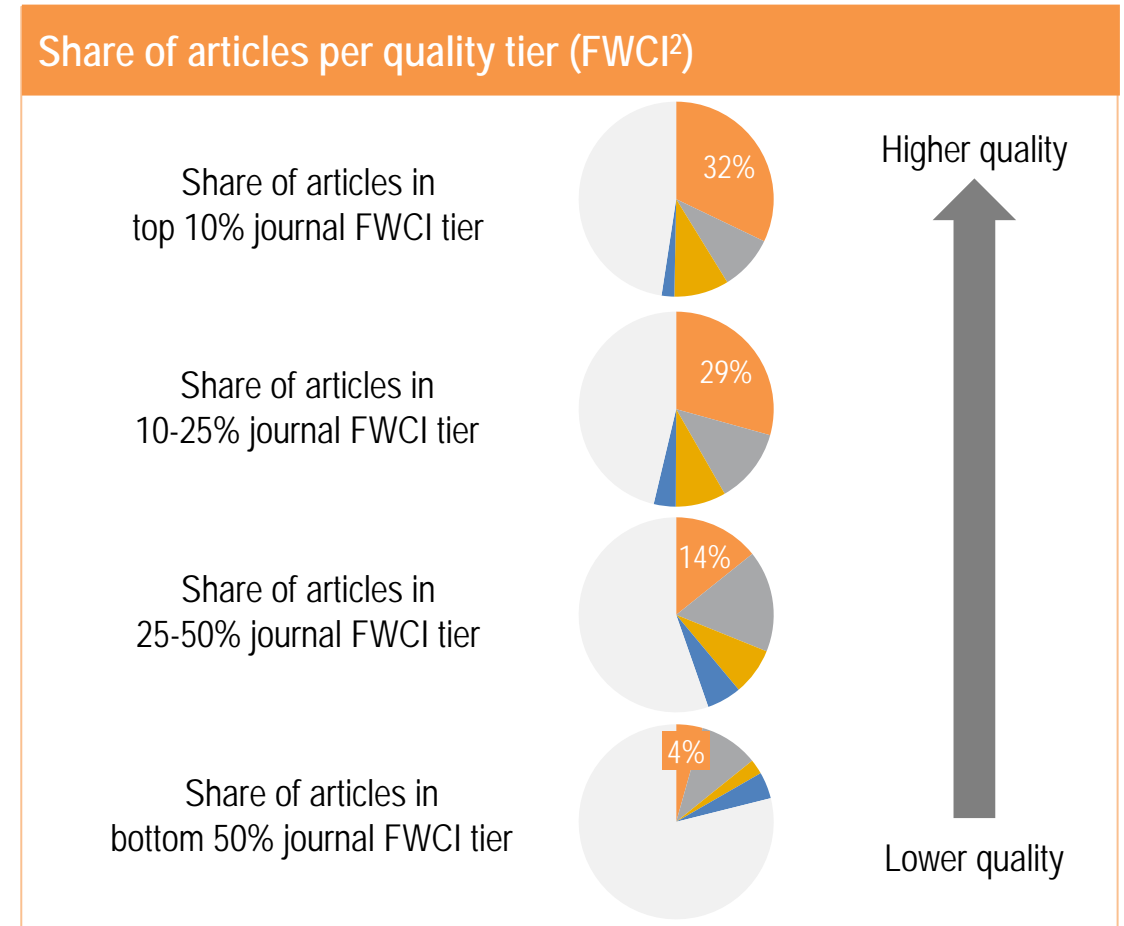
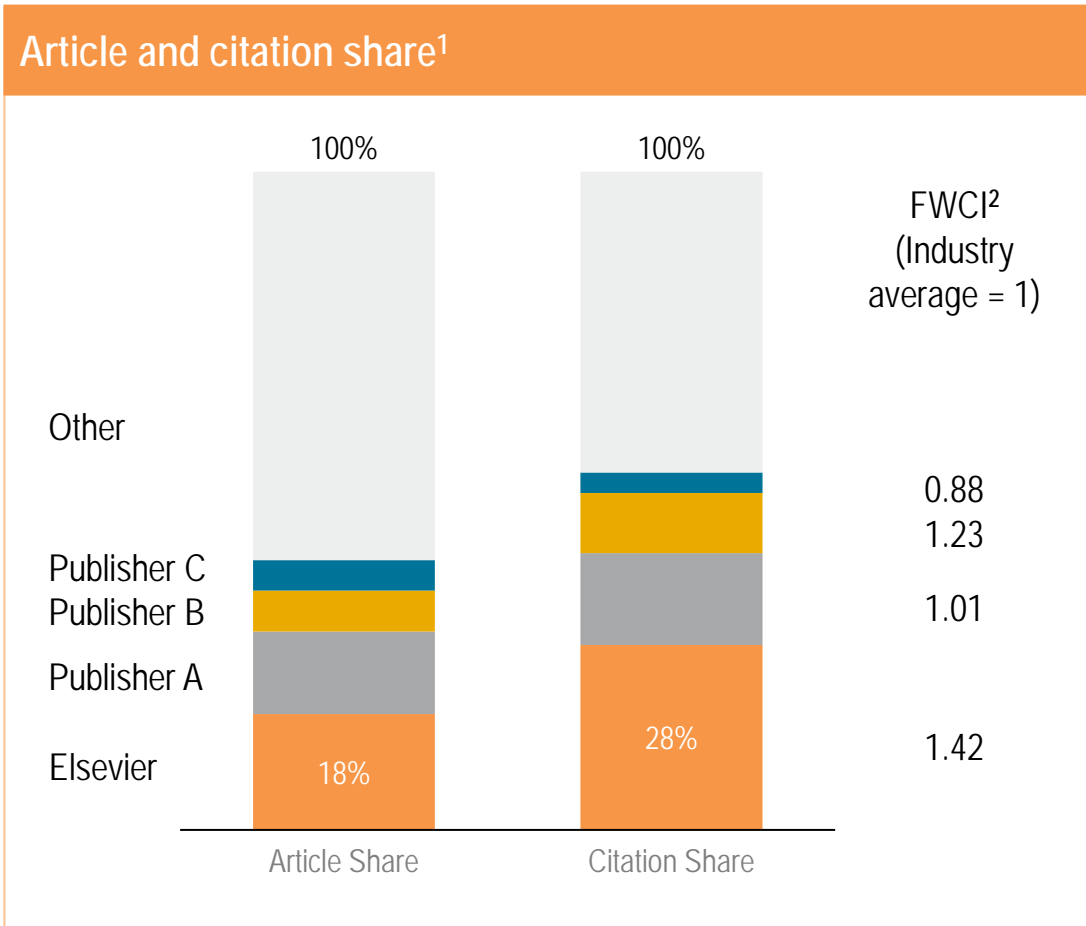
<sup>2</sup> Unique article views and downloads, adjusted to remove double counting

# Strong article volume growth



# Leader in quality

Primary research



<sup>1</sup> Share of articles per publisher (published in 2016-2020) and share of citations (citations in 2016-20 in relation to articles published in 2016-2020).

<sup>2</sup> Field-Weighted Citation Index (FWCI) for articles published in in 2016-2020. FWCI is the ratio of citations received for each article relative to the normalised, expected average of 1. The ratio for each article is normalised based on the expected number of citations by article type, subject field, and publication year.

Source: Scopus data



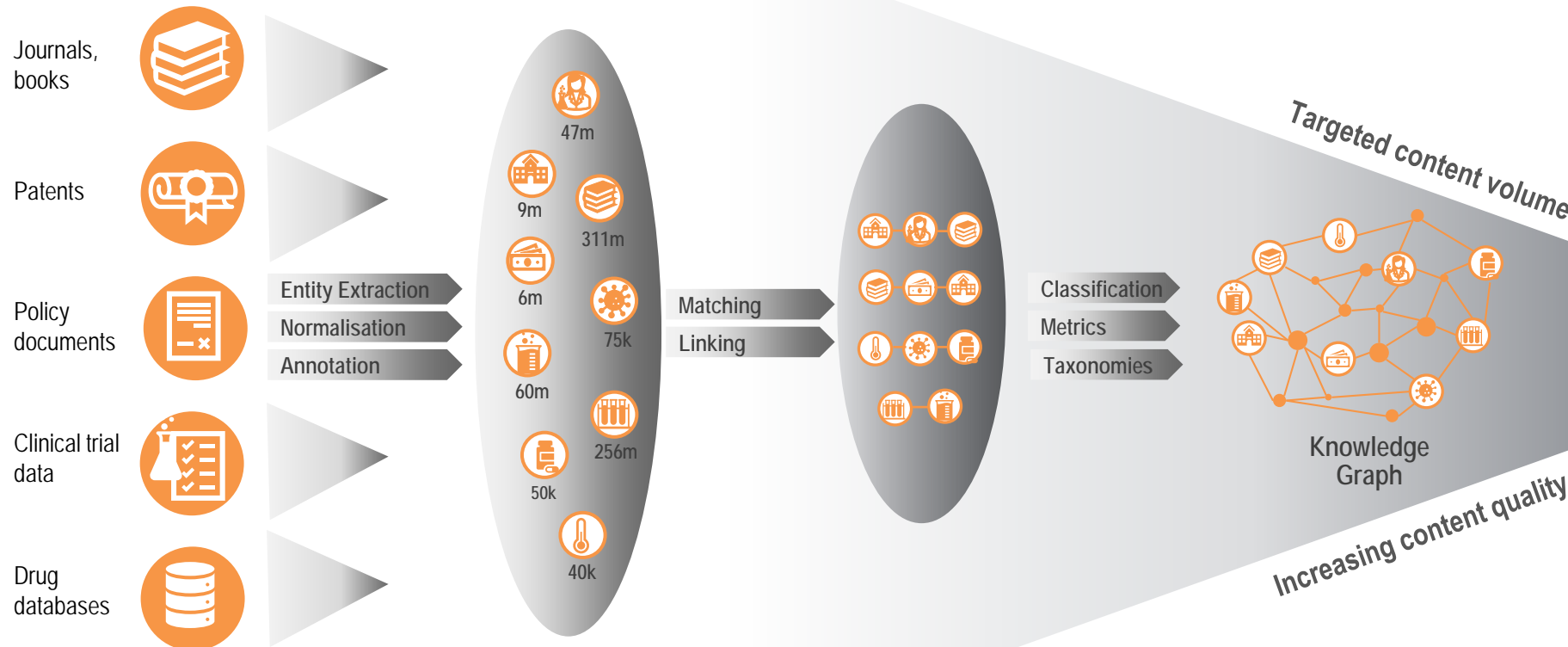
# Helping customers solve critical and complex problems

Databases, tools & electronic reference

Segment	Academic & Government	Corporate	Health
Customers	<ul style="list-style-type: none"><li>• Universities</li><li>• Government</li><li>• Funding organisations</li></ul>	<ul style="list-style-type: none"><li>• Research-intensive corporations, key segments:<ul style="list-style-type: none"><li>• Life Sciences</li><li>• Chemicals</li><li>• Engineering</li></ul></li></ul>	<ul style="list-style-type: none"><li>• Healthcare providers</li><li>• Healthcare payers</li><li>• Healthcare IT</li><li>• Pharmacies</li><li>• Medical and nursing schools</li></ul>
Objectives	<ul style="list-style-type: none"><li>• Make funding allocation decisions</li><li>• Accelerate and improve research and collaboration</li><li>• Evaluate and benchmark research performance</li></ul>	<ul style="list-style-type: none"><li>• Support drug research and discovery</li><li>• Help engineering intensive companies drive innovation</li></ul>	<ul style="list-style-type: none"><li>• Support treatment selection and standardise care; enable evidence-based clinical decision making at point of care</li><li>• Measure and improve learning outcomes</li><li>• Support clinical and operational decisions with real time data</li></ul>

Combine content and data with sophisticated analytics and technology for specific use cases

# Delivering insights and analysis to customers



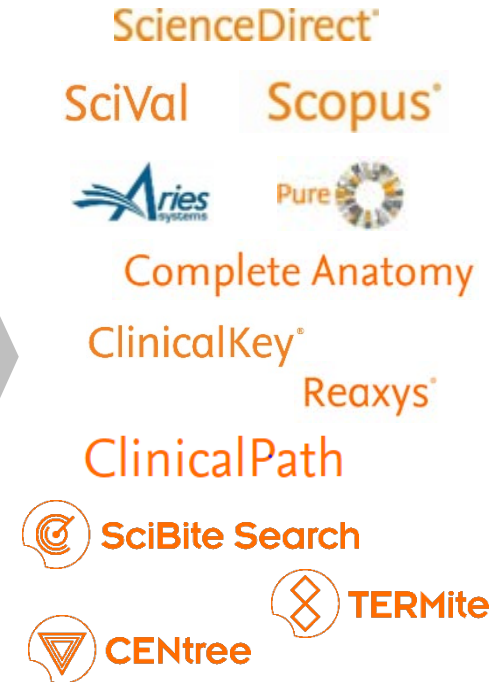
## Structured and unstructured content, eg

- >87m publication records, from >42k sources; >100m patents; >1m preprints; c6m grants; >20m datasets; c5m policy docs
- >50k drug database records; clinical trial data; clinical guidelines
- Identity data >280m unique individuals; >2.2bn medical claims, >9.5m providers and affiliations

## Big data platforms

- High-quality & extensible natural language-based entity tagging & machine learning and rules-based linking
- Deep domain knowledge through proprietary data sets (eg taxonomies) and policies to link & represent key entities

## STM product examples



## Customer single point of execution

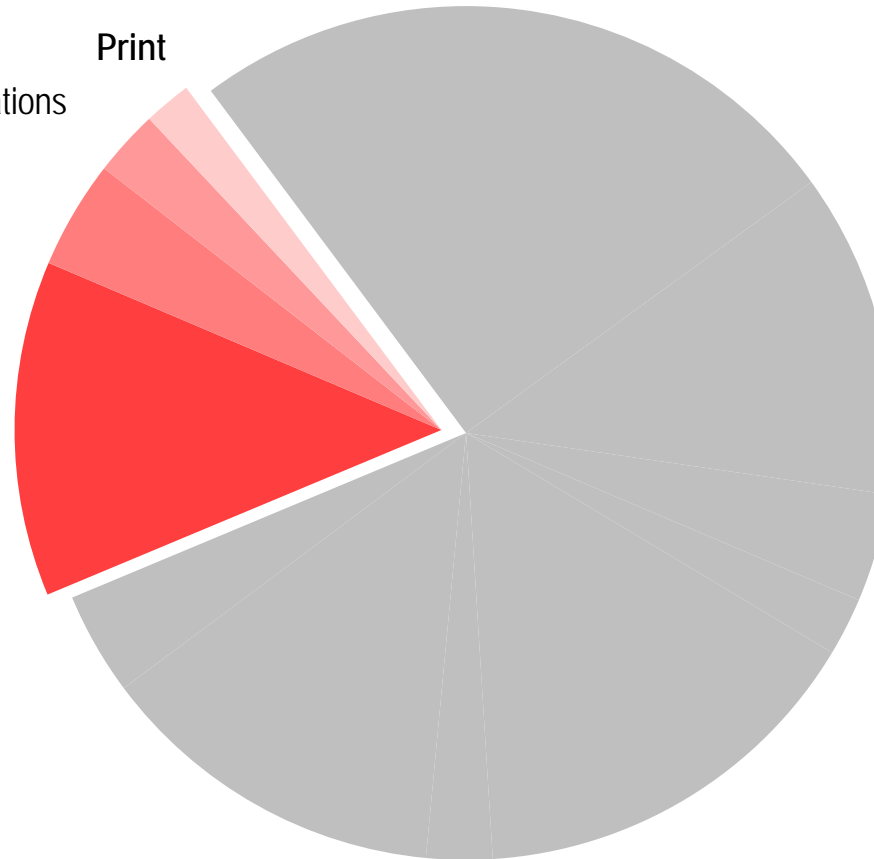
- Modular product suites
- Flexible delivery platform

# Legal

*Legal provides legal, regulatory and business information and analytics that help customers increase their productivity, improve decision-making and achieve better outcomes*

# Legal: revenue by segment

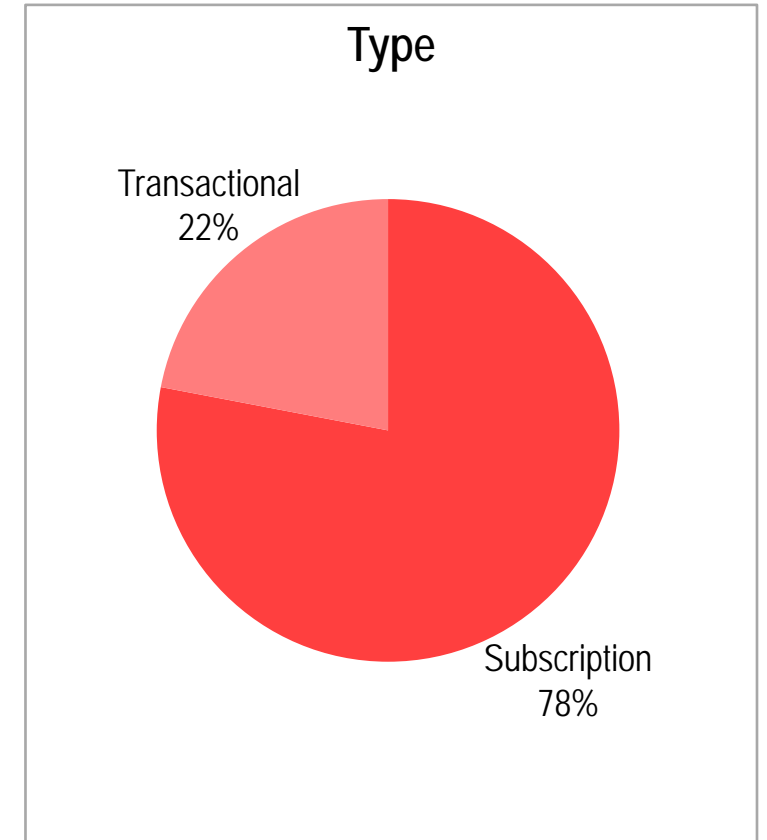
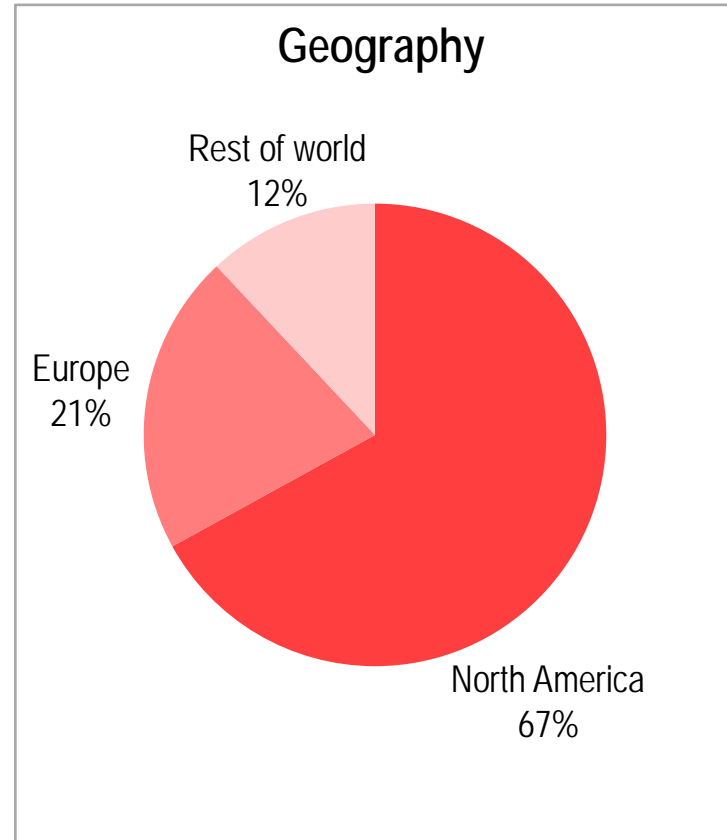
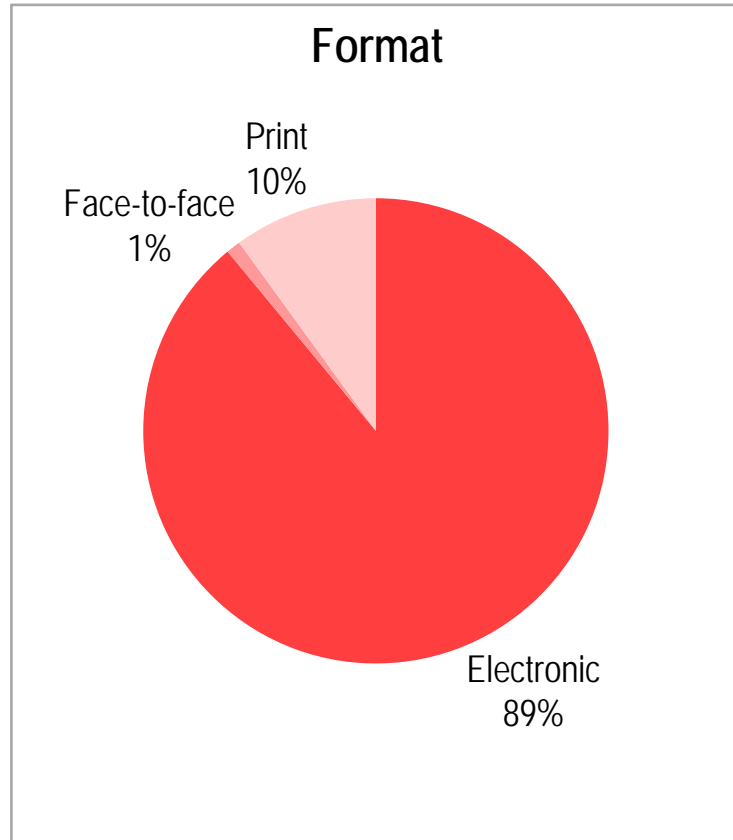
- News & business**  
News content, company information,  
industry data, and public records for corporations
- Government and academic**  
Legal research and analytics for government and  
law schools
- Law firms and corporate legal**  
Research and analytics for legal professionals



*Pro forma last twelve month revenues for June 2022 portfolio*

# Legal

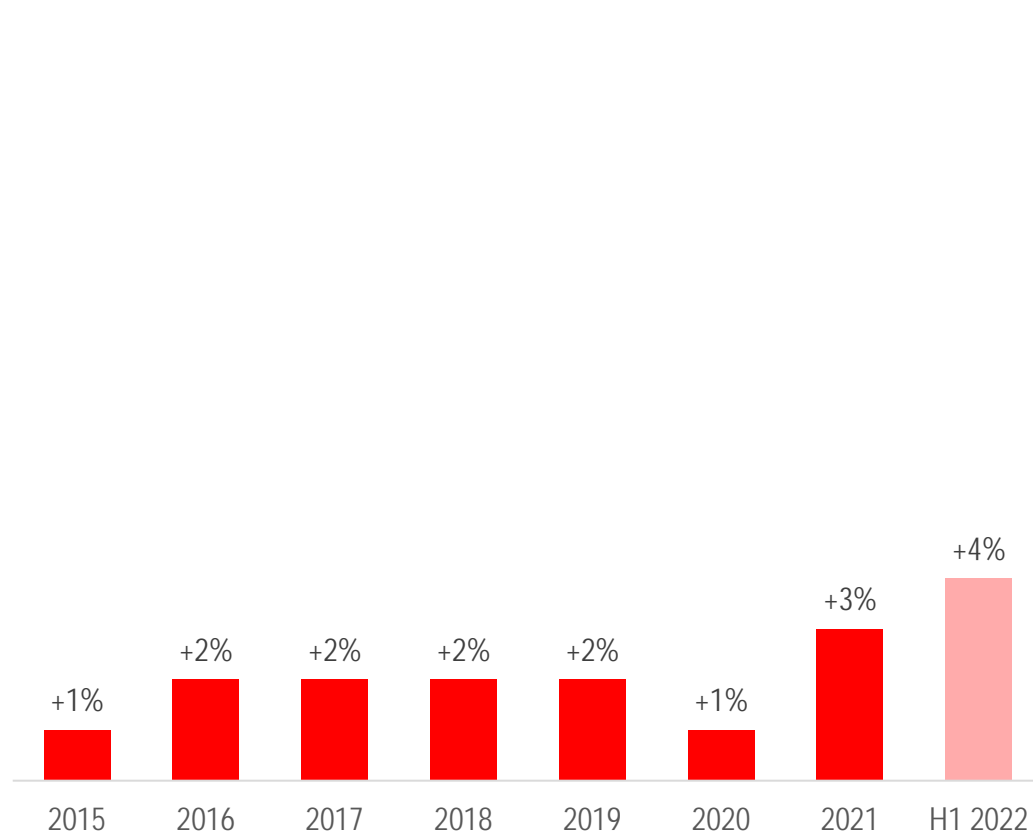
H1 2022 revenue £842m



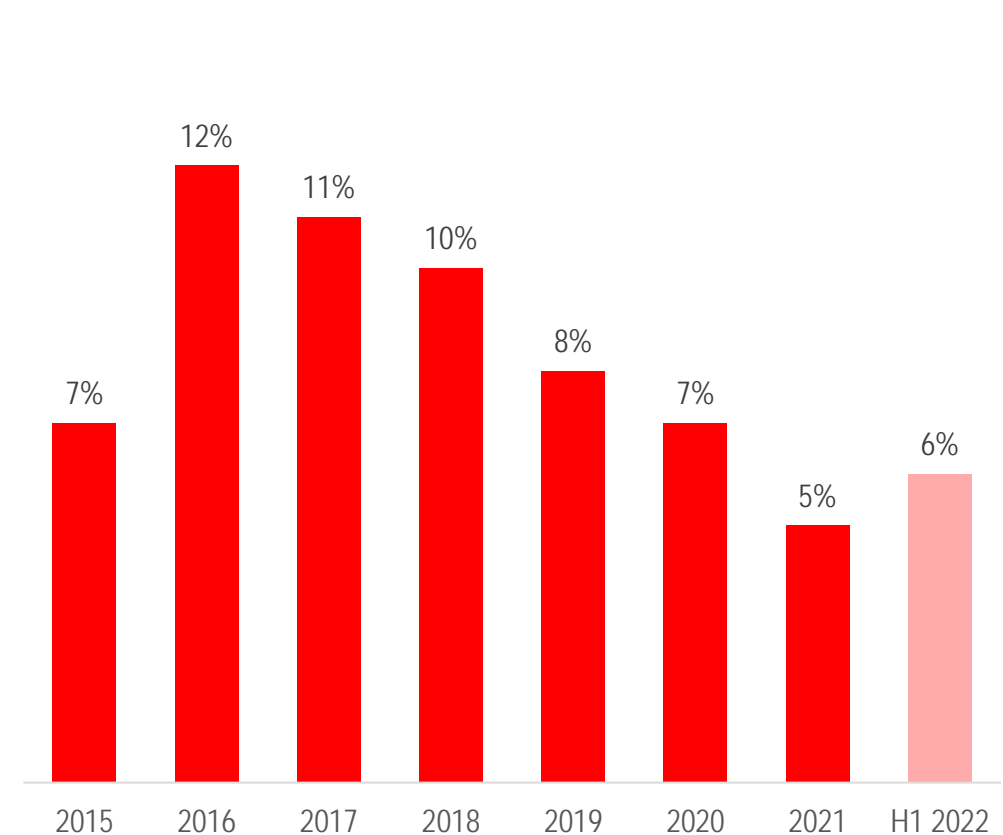
# Legal

## Underlying growth rates

Underlying revenue growth

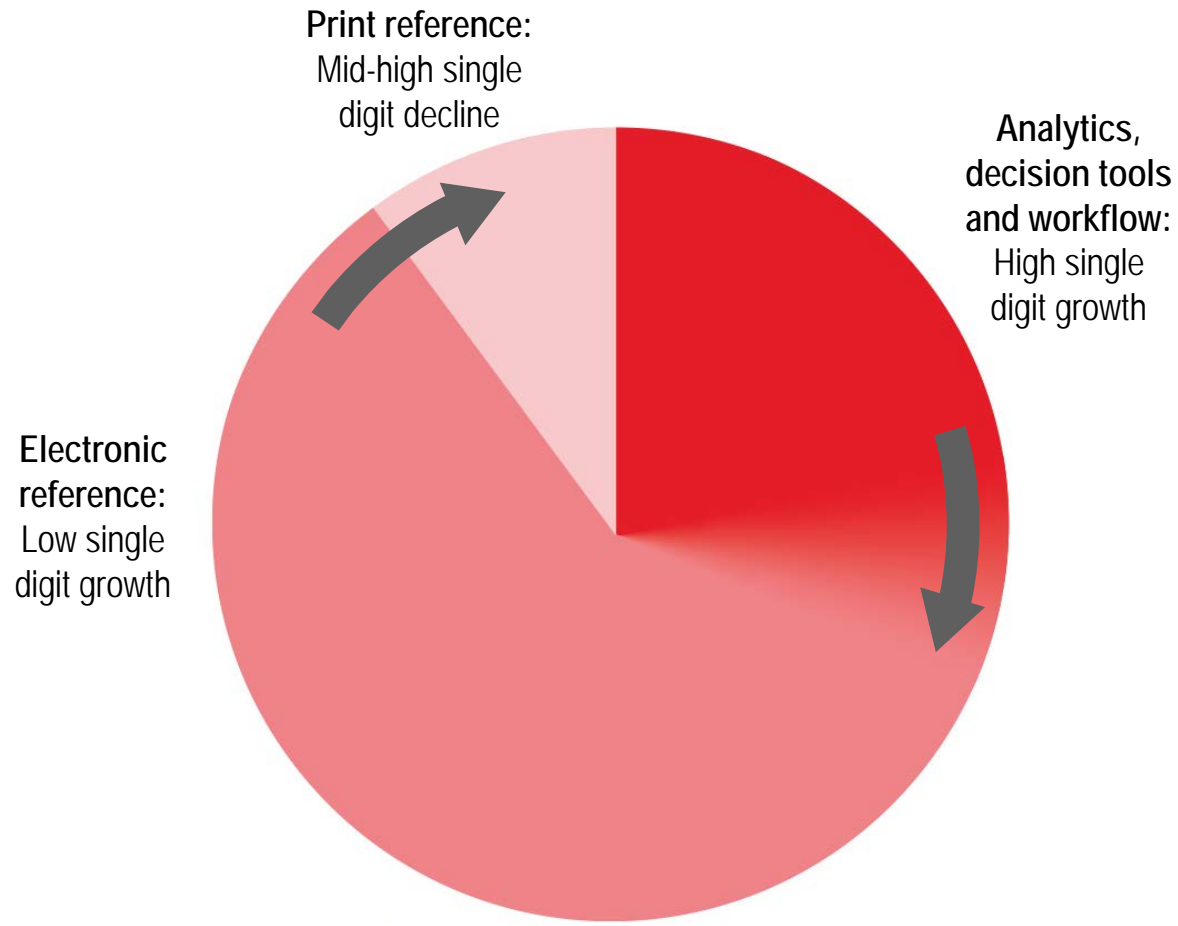


Underlying adjusted operating profit growth



# Analytics, decision tools and workflow driving growth

## Legal revenue by solution type



### Analytics, decision tools and workflow

- Leveraging comprehensive legal data sets and content using advanced AI/ML technology
- Embedded at key decision points in customer workflow
- Actionable decision support tools that improve customer outcomes

# Application of analytics to use cases beyond legal research

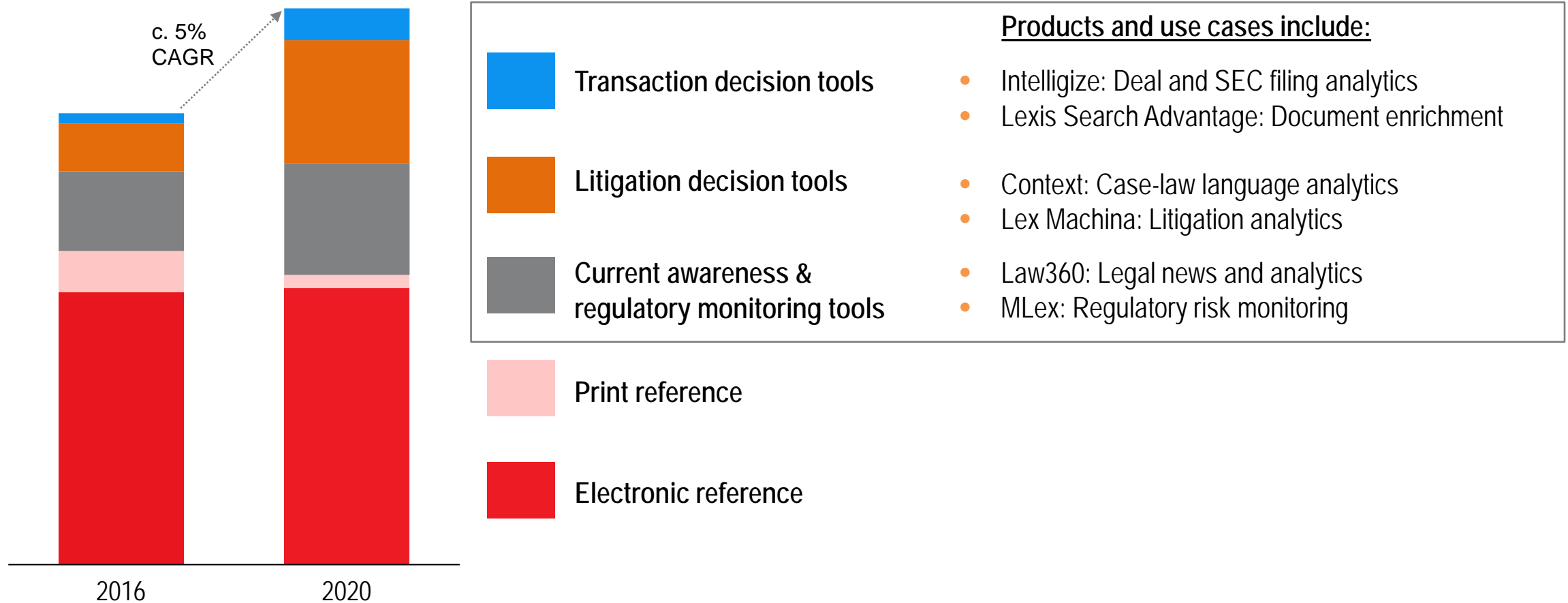
Illustrative lawyer workflow	Current Awareness	Predict Outcomes	Case Analytics	Research	Practical Guidance	Productivity Tools	Business Development
Use case	<ul style="list-style-type: none"> <li>Stay up to date with legal and regulatory news and analysis</li> </ul>	<ul style="list-style-type: none"> <li>Predict outcomes via legal language analytics, data mining across legislation and settlement data</li> </ul>	<ul style="list-style-type: none"> <li>Develop case strategy with litigation analytics</li> </ul>	<ul style="list-style-type: none"> <li>Leverage data-driven insights via extensive collection of case law, expert commentary, and company information</li> </ul>	<ul style="list-style-type: none"> <li>Complete legal work with practice guides, forms, and checklists</li> <li>Benchmark deal terms and find precedent language</li> </ul>	<ul style="list-style-type: none"> <li>Draft legal documents</li> <li>Manage and extract key data from law firm documents</li> </ul>	<ul style="list-style-type: none"> <li>Pitch new clients using law firm and attorney intelligence</li> <li>Manage law firm customer relationships</li> </ul>
Example solutions	<ul style="list-style-type: none"> <li>Law360</li> <li>Law360 Pulse</li> <li>MLex</li> <li>Newsdesk</li> </ul>	<ul style="list-style-type: none"> <li>Context</li> <li>Legislative Outlook</li> <li>Judicial Brief Analyzer</li> <li>MedMal Navigator</li> </ul>	<ul style="list-style-type: none"> <li>Lex Machina</li> <li>Ravel</li> <li>Verdict &amp; Settlement Analyzer</li> <li>Litigation Analytics</li> </ul>	<ul style="list-style-type: none"> <li>Lexis+</li> <li>Lexis</li> <li>Lexis Answers</li> <li>Shepard's citator</li> <li>State Net</li> </ul>	<ul style="list-style-type: none"> <li>Lexis Practical Guidance</li> <li>Lexis Market Standards</li> <li>Intelligize</li> <li>Automated forms</li> </ul>	<ul style="list-style-type: none"> <li>Lexis Create</li> <li>Lexis Search Advantage</li> <li>Product Liability Navigator</li> <li>Lexis Microsoft Office (LMO)</li> </ul>	<ul style="list-style-type: none"> <li>Lex Machina</li> <li>InterAction</li> <li>Law360</li> <li>Nexis Dossier</li> </ul>



# Customer impact case study

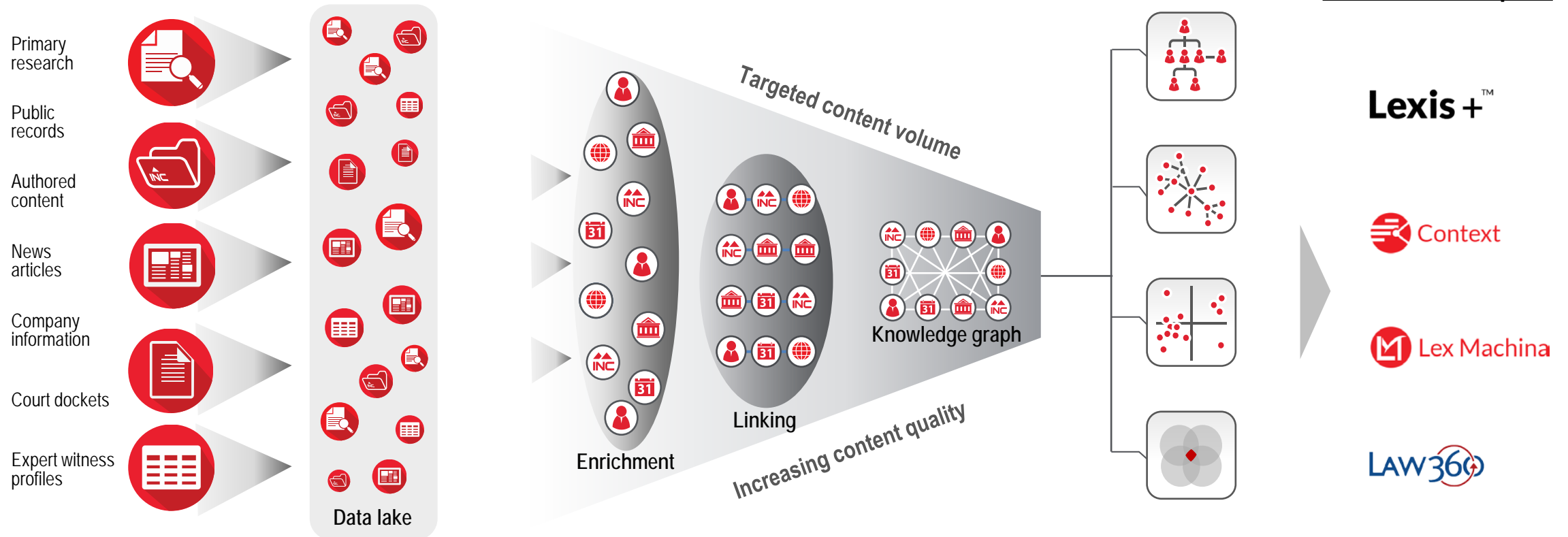
## Large law customer spend example (AmLaw top 20)

### *Expanded use cases*



# Leveraging global scale and technology

## Product examples



### Structured and unstructured content

- 128bn documents and records
- 1.7m new legal documents added daily on average across 69k sources, generating 129bn connections
- 32m legal documents processed daily on average
- Stored in unified data platform

### Big data platforms

- Grid computing with low-cost servers
- Machine learning to cluster, link, and learn across data sets
- Natural language processing to uncover hidden relationships in data

### Analysis applications

- Predictive modeling
- Visualizations
- Machine learning and artificial intelligence

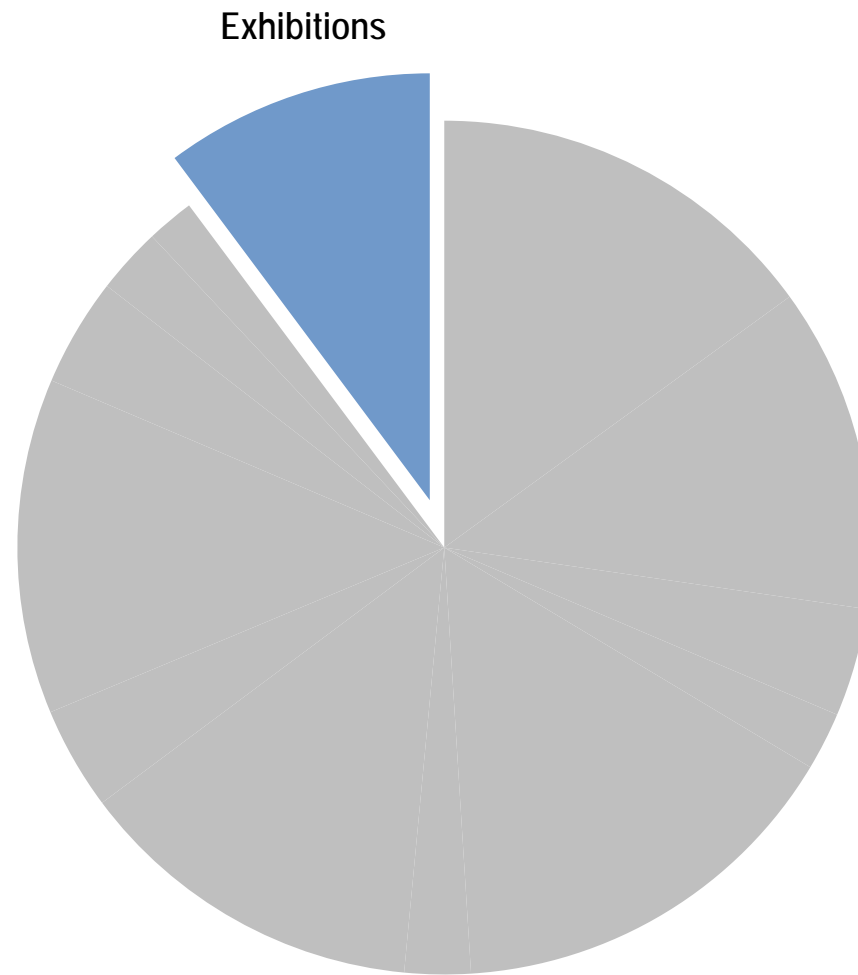
### Customer single point of execution

- Modular product suites
- Flexible delivery platform

# Exhibitions

*Exhibitions combines industry expertise with data and digital tools to help customers connect digitally and face-to-face, learn about markets, source products and complete transactions*

# Exhibitions revenue

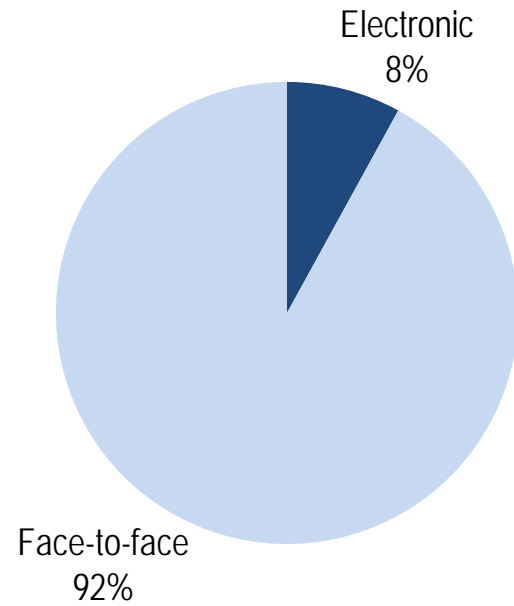


*Pro forma last twelve month revenues for June 2022 portfolio*

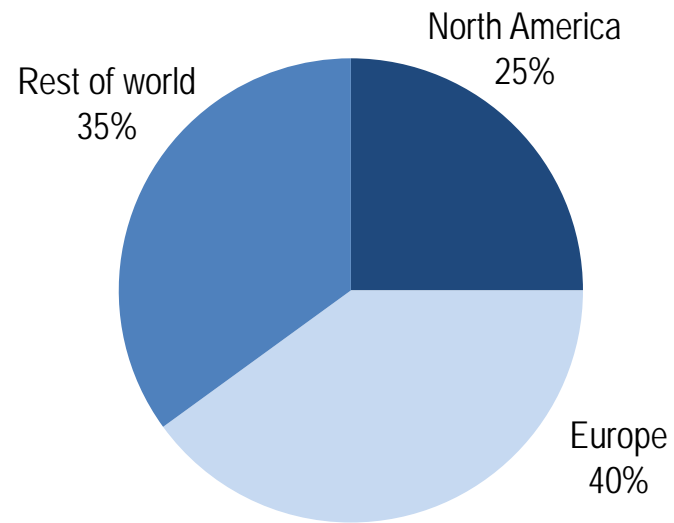
# Exhibitions

H1 2022 revenue £394m

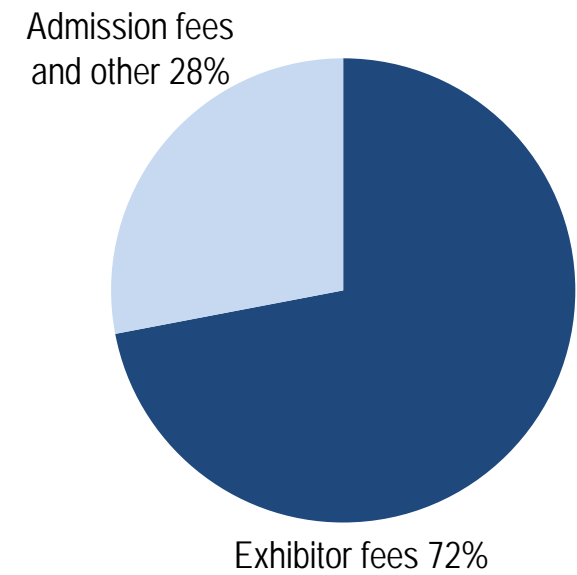
Format



Geography

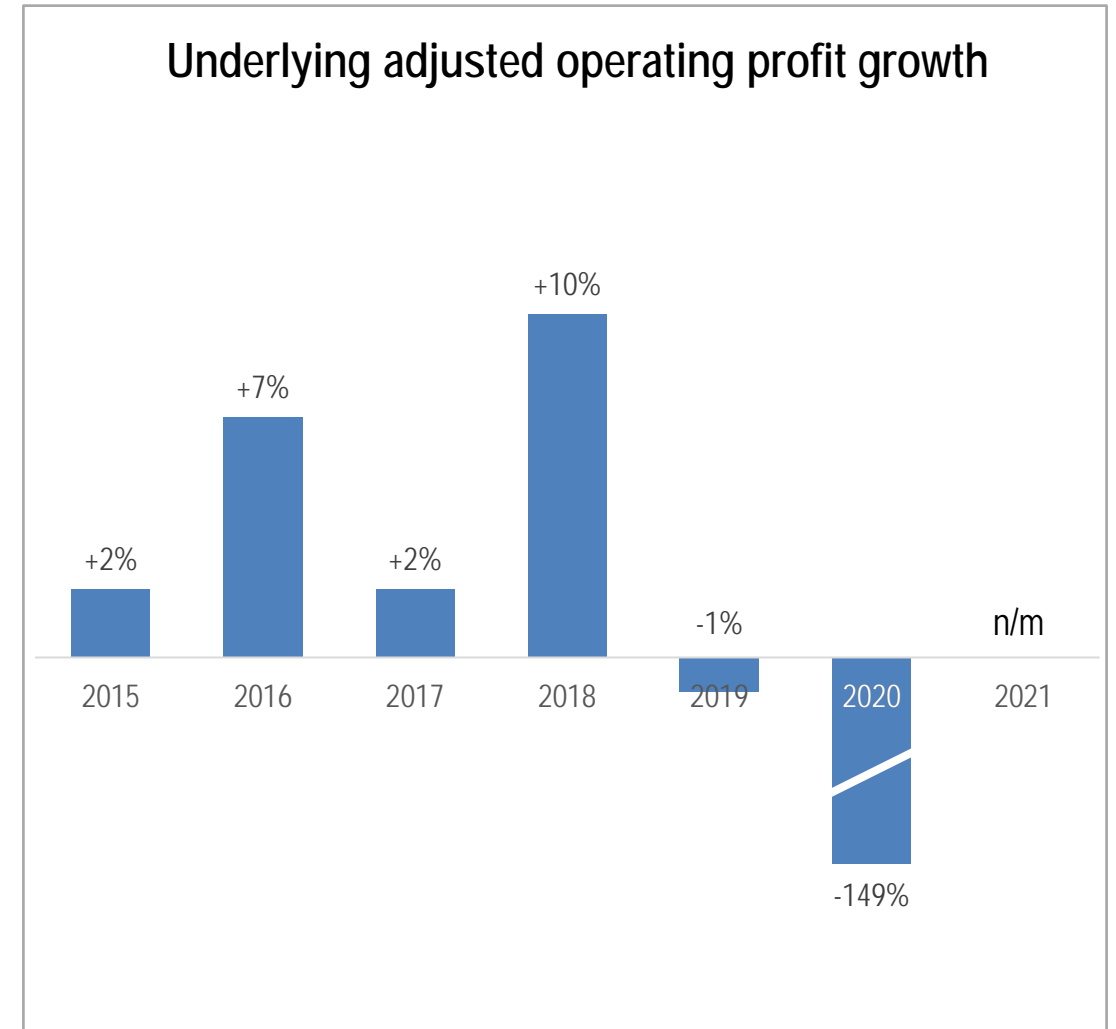
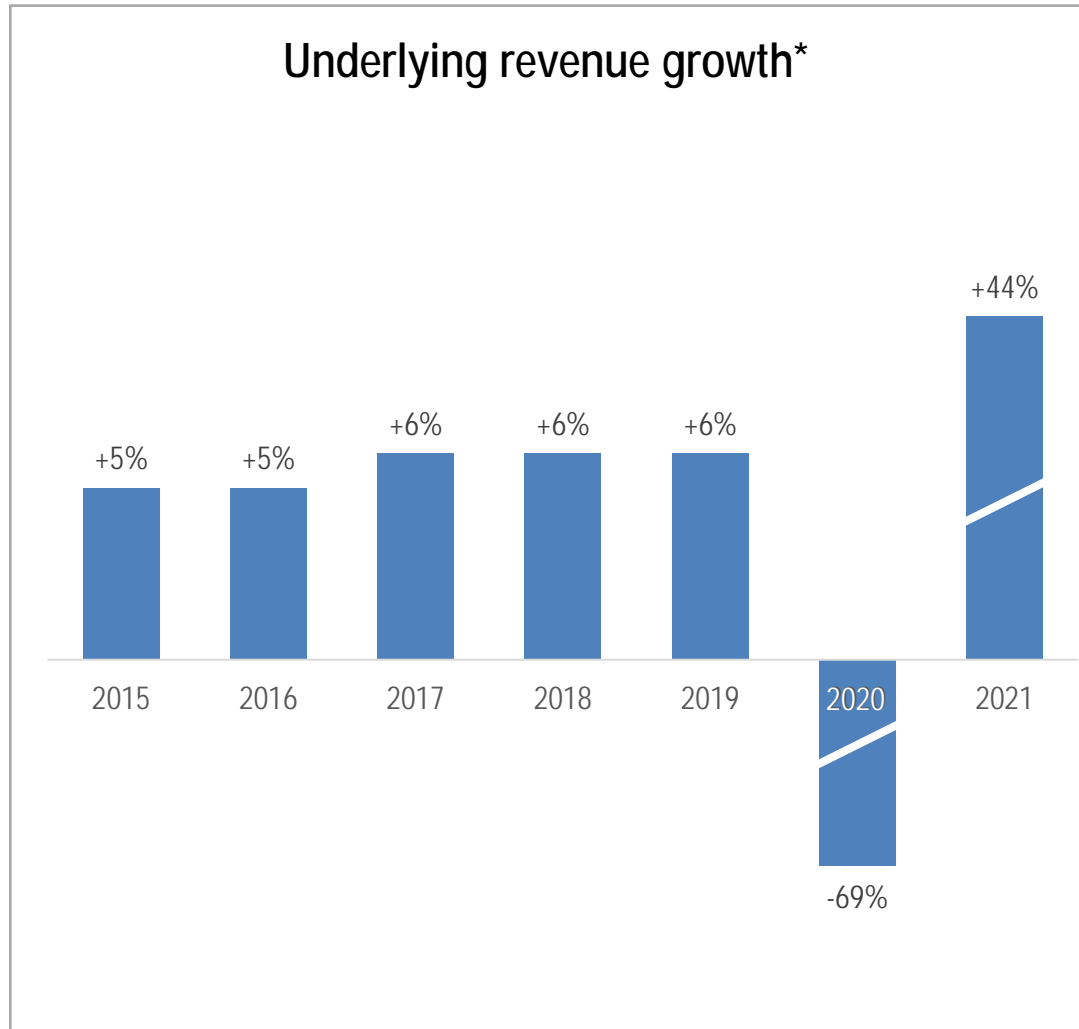


Source



# Exhibitions

## Underlying growth rates



\* Excluding biennial event cycling

# Exhibitions revenue and cost

£m	FY 2019	FY 2020*	FY 2021	H1 2021	H1 2022
Revenue	1,269	362	534	121	394
Cost	(986)	(540)	(550)	(184)	(335)
Owned portfolio profit contribution	283	(178)	(16)	(63)	59
JV contribution	48	14	26	15	-
Adjusted operating profit	331	(164)	10	(48)	59

\* Excluding exceptional costs: FY 2020 £183m

# Corporate responsibility



*RELX is a provider of information-based analytics and decision tools for professional and business customers, enabling them to make better decisions, get better results and be more productive.*

*Our purpose is to benefit society by developing products that help researchers advance scientific knowledge; doctors and nurses improve the lives of patients; lawyers promote the rule of law and achieve justice and fair results for their clients; businesses and governments prevent fraud; consumers access financial services and get fair prices on insurance; and customers learn about markets and complete transactions.*

*Our purpose guides our actions beyond the products that we develop. It defines us as a company. Every day across RELX our employees are inspired to undertake initiatives that make unique contributions to society and the communities in which we operate.*

# RELX approach to Corporate Responsibility

- Corporate Responsibility (CR) is the way we do business, working to increase our positive impact and reduce any negative effects of conducting our operations and ensures good management of risks and opportunities
- CR gives us competitive advantage – builds good relations with customers, investors, governments, non-governmental organisations (NGOs) and our communities and helps us attract and retain the best people

## Areas of focus:

1. Unique contributions	• Universal sustainable access to information; advance of science and health; protection of society; promotion of the rule of law and access to justice; and fostering communities
2. Governance	• Fostering a culture of integrity through the RELX Code of Ethics and Business Conduct; data privacy and security; and responsible pension investments and tax
3. People	• Advancing inclusion and diversity; talent development, support and opportunity; fair reward; and a safe and healthy place to work
4. Customers	• Improving customer outcomes through innovation; maintaining editorial standards; active customer listening; access to information; and accessibility
5. Community	• Giving back through services and time; volunteerism with impact funding; and collaboration with key partners
6. Supply chain	• Holding suppliers to the same high standards we set for ourselves through implementation of our Supplier Code; external auditing and remediation; training; and supplier diversity
7. Environment	• Managing environmental risks through measurement of impact and continuous improvement; maximising positive environmental impact through our content, and tools and events

# Corporate Responsibility: at the heart of what we do for over 15 years

*At RELX, corporate responsibility is not a programme or prescriptive set of activities, it is how we do business on a daily basis*

## 2003 – 2005

- Introduced RELX Code of Ethics and Business Conduct
- Became signatory to UN Global Compact
- Launched RE Cares, global employee community outreach programme
- Produced first CR report and established formal RELX Board CR reviews
- Established CR Forum to set and track annual, public CR objectives
- Introduced Supplier Code of Conduct and Socially Responsible Supply Chain programmes
- Instituted first RELX-wide environmental metrics










## 2006 – 2015

- Enhanced on-going employee training in ethics and business conduct, including risk areas like data privacy and security
- Expanded CR employee networks, e.g. Green Teams, Quality First Network, Accessibility Champion
- Created and embedded RELX Diversity and Inclusion (D&I) policy
- Launched biannual stakeholder engagement survey
- Participated in Inaugural Workforce Disclosure Initiative
- Produced Sustainability Science in a Global Landscape report
- Committed to 100% renewable sources for electricity (achieved in 2020)

## 2016 – 2021

- Introduced Do the Right Thing culture of compliance programme
- Produced first Modern Slavery Act statement
- Expanded living wage reviews to next four largest countries beyond UK where already accredited
- Initiated human rights impact assessment in a high-risk location
- Introduced carbon price on business travel
- Established RELX-wide D&I metrics
- Achieved net zero in 2021 on Scopes 1 & 2, and from within scope 3 on work-related flights, cloud computing, home-based working and commuting
- Signed The Climate Pledge committing RELX to net zero across Scopes 1 & 2 and all of Scope 3 by 2040 at the latest

# Unique contributions

Unique contributions		Supporting UN SDGs	
Risk	<ul style="list-style-type: none"> <li>Protection of society</li> </ul>	<ul style="list-style-type: none"> <li>SDG 16: Peace, justice and strong institutions</li> <li>SDG 10: Reduced inequalities</li> </ul>	 
STM	<ul style="list-style-type: none"> <li>Advance of science and health</li> </ul>	<ul style="list-style-type: none"> <li>SDG 3: Good health and well-being</li> <li>SDG 10: Reduced inequalities</li> <li>SDG 5: Gender equality</li> </ul>	  
Legal	<ul style="list-style-type: none"> <li>Promotion of rule of law and justice</li> </ul>	<ul style="list-style-type: none"> <li>SDG 16: Peace, justice and strong institutions</li> </ul>	
Exhibitions	<ul style="list-style-type: none"> <li>Fostering communities</li> </ul>	<ul style="list-style-type: none"> <li>SDG 11: Sustainable cities and communities</li> <li>SDG 12: Responsible consumption and production</li> </ul>	 
RELX	<ul style="list-style-type: none"> <li>Universal sustainable access to information</li> </ul>	<ul style="list-style-type: none"> <li>All 17 SDGs</li> </ul>	

# Risk: Positive impact on society through our knowledge, resources and skills

- Help reduce crime and fraud: detected and stopped over 600m human-based fraud attacks and nearly 3bn bot attacks on our customers in 2021
- Help consumers get cheaper insurance: 85% of new US auto insurance policies issued to consumers in 2021 benefited from our products
- Help increase financial inclusion, through alternative credit risk for 50m disadvantaged US consumers without credit score
- Located and found more than 850 missing children in the US in partnership with ADAM programme

# STM: We have a unique position in the health ecosystem

*We help researchers and healthcare professionals advance science and improve health by facilitating insights and critical decision-making for customers across the global research and health ecosystems*



## Primary research

- 18% of the global research and 28% share of total global research citations over the last five years<sup>1</sup>
- 600,000+ published peer reviewed articles and >2.5 million article submissions in 2021
- 18 million unique visitors monthly on ScienceDirect
- 1.6 billion+ articles downloaded by researchers annually
- Founding partner of Research4Life, contributing around 20% of the material



## Medical research

- ~21% of medical research and ~31% share of total global medical citations over the last five years<sup>1</sup>
- 1.2 million articles and 1,600+ journals in health and life sciences as of March 2022
- 8 million+ total connections between drugs, symptoms, biomarkers on our health graph<sup>2</sup> as of March 2022
- 408 million+ downloads on our free Novel Coronavirus information centre to date



## Healthcare delivery

- 94% of US top 100 health systems<sup>3</sup>, ranked by bed count, used at least one of our clinical solutions in 2021
- 5.5 million images, 84,000 videos and over 1300 clinical overviews included in ClinicalKey in 2021
- 7.9 million total patient records<sup>4</sup> on Clinical Path as of March 2022
- 3 million+ monthly views on ClinicalKey, from 90 countries including 1,900 institutions in the US

THE LANCET

Cell

ScienceDirect

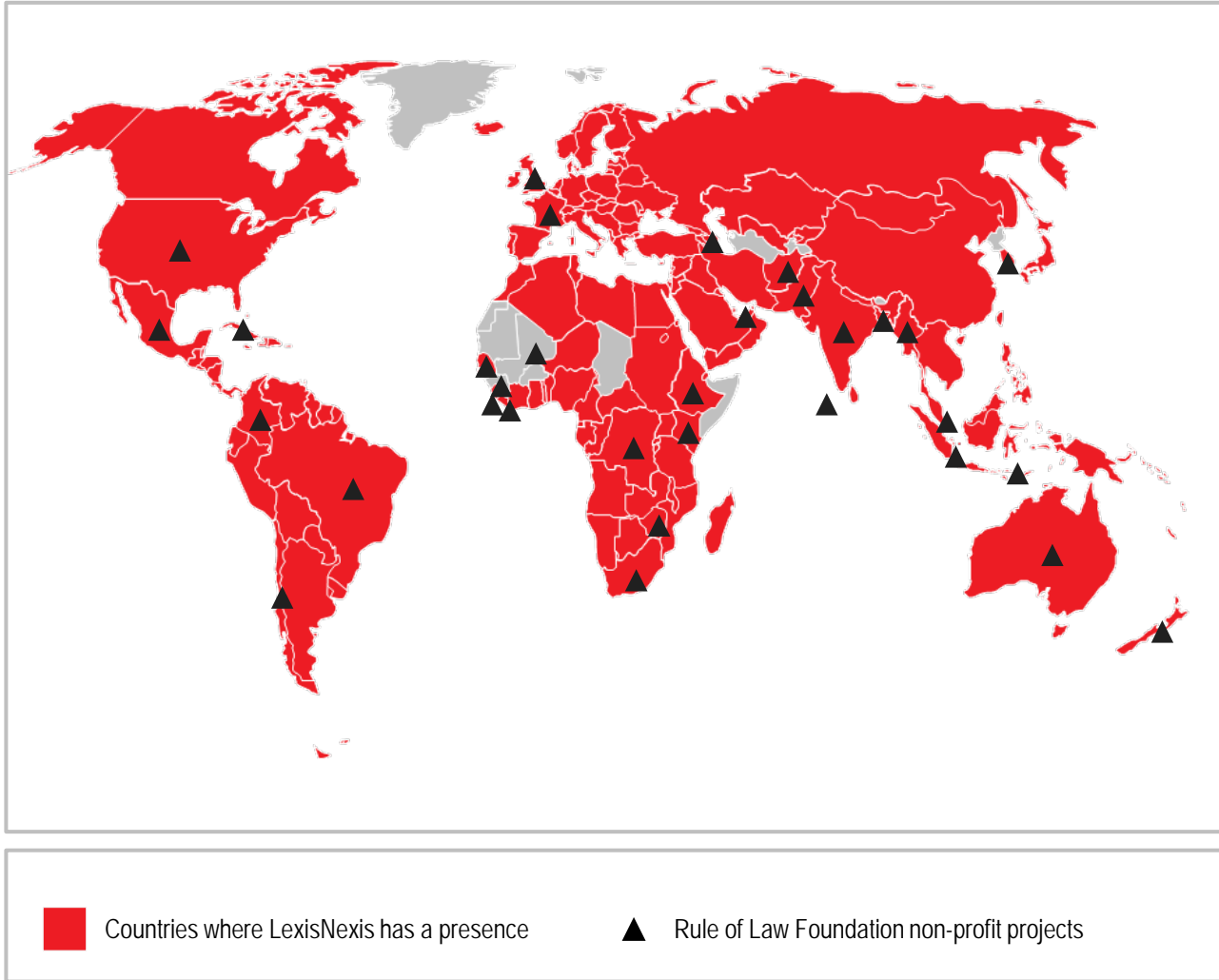
Scopus®

ClinicalKey®

Source: (1) Based on 2016-2020 market share data (2) Developed by Elsevier, Health Knowledge Graph (H-Graph) (3) Top 100 health systems include US based hospital groups, as defined by Definitive Health database (4) Represent distinct US patient records through ClinicalPath



## Legal: Advancing the Rule of Law



We publish laws, analyse decisions and provide guidance to legal professionals globally

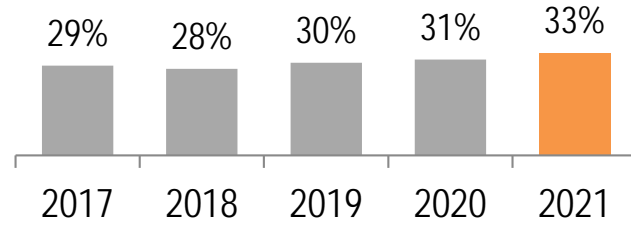
- We enable **transparency** into the core legislation and statutory materials required to govern
- We provide resources to advance **equality of law** (e.g. 20,000+ civil rights cases, legislation and treatises)
- We equip **independent judiciaries** by providing content and training to ~8,000 judges in 20+ countries
- We support attorneys in providing **accessible, timely legal remedy** through litigation tools (e.g. litigation timing analysis by jurisdiction)

**We launched Rule of Law Foundation in 2019  
partnering with organisations in 30+ countries,  
conducting 67 projects since inception**

# 2021 key corporate responsibility information

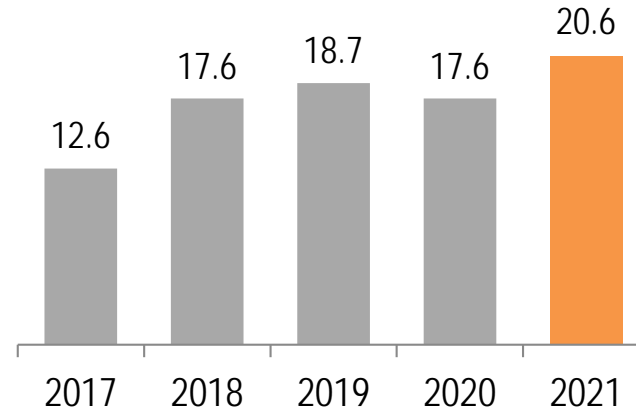
## People

Percentage of women senior leaders



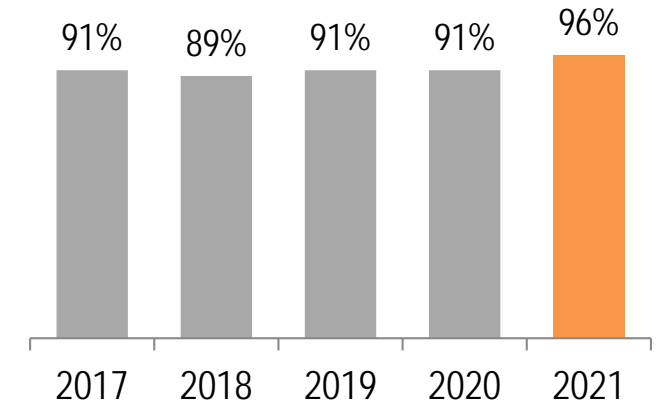
## Community

Market value of cash and in-kind donations (£m)



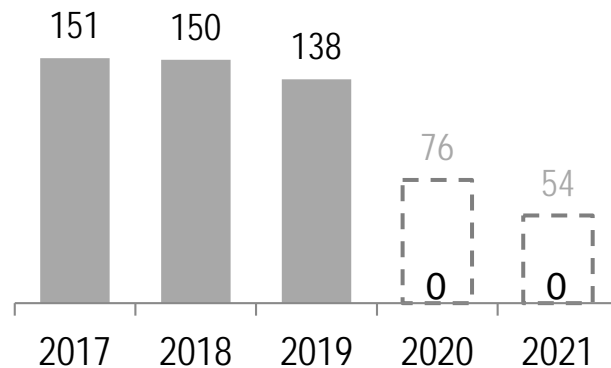
## Socially responsible suppliers

Percentage signing supplier code of conduct

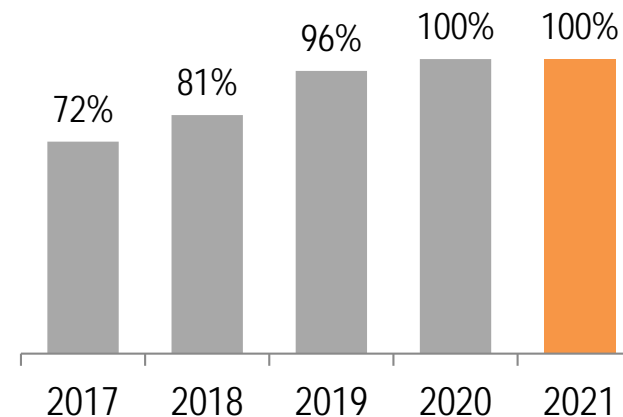


## Emissions (net)

Scope 1 + Scope 2 (location-based) and business flights from Scope 3 emissions (tCO<sub>2</sub>e 1,000s)\*

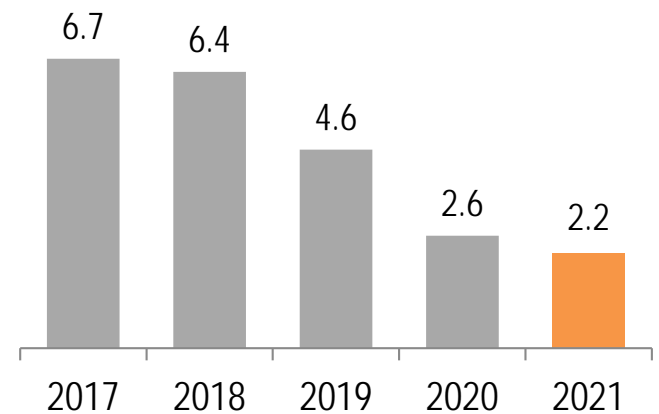


## Electricity from renewable resources



## Waste

Total waste (kt)



\* 2021 also includes cloud computing, home-based working and community; dotted lines in 2020 and 2021 represent gross emissions



# 2021 key corporate responsibility data

	2017	2018	2019	2020	2021
Revenue (£m)	7,341	7,492	7,874	7,110	7,244
<b>People</b>					
Number of full-time equivalent employees (year-end)	31,000	32,100	33,200	33,200	33,500
Percentage of women employees (%) <sup>◇</sup>	51	51	50	51	50
Percentage of women managers (%) <sup>◇</sup>	43	42	42	43	44
Percentage of women senior leaders (%) <sup>1◇</sup>	29	28	30	31	33
Percentage of ethnic minority US/UK managers (%) <sup>◇</sup>				17	19
Percentage of ethnic minority US/UK senior leaders (%) <sup>1◇</sup>				11	11
<b>Community<sup>2</sup></b>					
Total cash and in-kind donations (products, services and time (£m))	7.5	8.7	9.2	9.2	10.4
Market value of cash and in-kind donations (£m)	12.6	17.6	18.7	17.6	20.6
Percentage of staff volunteering (%) <sup>3</sup>	45	42	45	26	32
Total number of days volunteered in company time	12,670	11,720	12,127	6,821	10,362
<b>Health and safety (lost time)<sup>4</sup></b>					
Incident rate (cases per 1,000 employees) <sup>◇</sup>	0.55	0.28	0.50	0.11	0.07
Frequency rate (cases per 200,000 hours worked) <sup>◇</sup>	0.06	0.03	0.06	0.01	0.01
Severity rate (lost days per 200,000 hours worked) <sup>◇</sup>	1.15	0.69	0.69	0.07	0.02
Number of lost time incidents (>1 per day) <sup>◇</sup>	17	8	14	3	2
<b>Socially Responsible suppliers (SRS)</b>					
Number of key suppliers on SRS database <sup>5◇</sup>	344	348	354	412	359
Number of independent external audits <sup>◇</sup>	83	84	93	99	111
Percentage signing Supplier Code of Conduct (%) <sup>6◇</sup>	91	89	91	91	96

<sup>1</sup> We define senior leaders as either a) colleagues with a management grade of 17 and above, based on our job architecture framework developed with external input and b) colleagues with a management grade of 16 (and above) with a hierarchy of 4 (or 5 in some circumstances) reporting levels from the CEO.

<sup>2</sup> Data reporting methodology assured by Business for Societal Impact. See Appendix 2 of 2021 Corporate Responsibility Report for B4SI assurance statement 2021. Reporting period covers 12 months from December 2020 to November 2021.

<sup>3</sup> All Group employees can take up to two days off per year (coordinated with line managers) to work on community projects that matter to them. Number of staff volunteering reflects the number of staff using their two days, as well as those who participated in other company-sponsored volunteer activities.

<sup>4</sup> Accident reporting covers approximately 86% of employees.

<sup>5</sup> We continue to refine our supplier classification and hierarchy data, contributing to changes in the number of suppliers we track year-on-year.

<sup>6</sup> Signatories to the RELX Supplier Code of Conduct include suppliers who have not signed the Supplier Code, but have equivalent codes. These suppliers are subject to the same audit requirements as Supplier Code signatories.

<sup>◇</sup> Data assured by EY. See Appendix 3 of 2021 Corporate Responsibility Report for EY assurance statement 2021

# 2021 key corporate responsibility data

	2017	2018	2019	2020	2021
<b>Environment<sup>7</sup></b>					
Total energy (MWh) <sup>◇</sup>	186,228	179,228	163,628	133,238	117,161
Renewable electricity purchased (MWh) <sup>◇</sup>	117,799	125,707	136,410	125,019	101,510
Percentage of electricity from renewable resources (%) <sup>8◇</sup>	72	81	96	100	100
Water usage (m <sup>3</sup> ) <sup>◇</sup>	344,918	332,490	331,913	215,858	175,372
<b>Climate change (tCO<sub>2</sub>e)<sup>9</sup></b>					
Scope 1 (direct) emissions <sup>◇</sup>	8,231	7,477	7,848	4,516	5,226
Scope 2 (location-based) emissions <sup>◇</sup>	84,590	74,279	68,229	53,131	43,445
Scope 2 (market-based) emissions <sup>◇</sup>	21,831	16,004	17,704	10,773	7,715
Scope 3 (business flights) <sup>10◇</sup>	58,034	68,363	62,254	18,652	5,032
Scope 1 + Scope 2 (location-based) + Scope 3 (flights) emissions <sup>◇</sup>	150,855	150,119	138,331	76,299	53,703
Scope 1 + Scope 2 (market-based) + Scope 3 (flights) emissions <sup>◇</sup>					
- Gross	88,096	91,844	87,806	33,941	17,973
- Net <sup>11</sup>	88,096	91,844	87,806	0	0
<b>Waste<sup>12</sup></b>					
Total waste (t) <sup>◇</sup>	6,664	6,448	4,587	2,618	2,192
Percentage of waste recycled (%) <sup>◇</sup>	69	64	50	73	81
Percentage of waste diverted from landfill (%) <sup>◇</sup>	76	72	69	87	89
<b>Paper</b>					
Production paper (t) <sup>◇</sup>	36,484	35,555	34,599	36,259	40,910
Sustainable content (%) <sup>13◇</sup>	90	90	96	92	98

<sup>7</sup> Environmental data (carbon, energy, water, waste) covers the 12 months from December 2020 to November 2021.

<sup>8</sup> We purchase renewable electricity on green tariffs at locations in the UK, Austria and the Netherlands. US Green-e certified Renewable Energy Certificates (RECs) are applied to electricity consumption in the US. US Green-e certified RECs are also purchased to equal 100% of the electricity consumption outside the US, but we do not apply any market-based emissions factors on this portion of electricity consumption.

<sup>9</sup> Market-based and location-based emissions have been reported in compliance with the updated GHG Protocol guidance. See our reporting guidelines and methodology from the link below.

<sup>10</sup> Covers all flights booked through our corporate travel partner. All years use the DEFRA RF emissions factor for air travel in Scope 3 (other).

<sup>11</sup> 2021 also includes cloud computing, home-based working and commuting.

<sup>12</sup> Waste figures represent all operations, including estimates from non-reporting locations.

<sup>13</sup> % in PREPS grade 3 or 5 (known and responsible sources) or certified to FSC or PEFC. Previous years restated based on this methodology for the 2025 Targets.

<sup>◇</sup> Data assured by EY. See Appendix 3 of 2021 Corporate Responsibility Report for EY assurance statement 2021

# Corporate responsibility - external recognition

Among best in our peer group; strong ESG performance

	MSCI ESG ratings	AAA rating since 2016
	Sustainalytics	Top 1% of 14,000+ companies; 1 <sup>st</sup> in Media sector
	Dow Jones Sustainability Indices	3 <sup>rd</sup> in professional services sector
	Responsibility100 Index	4 <sup>th</sup> in FTSE 100
	Climate100 Index	6 <sup>th</sup> in FTSE 100
	FTSE4Good	Included
	Euronext Vigeo Eiris indices UK 20	Included
	ECPI	Included
	Bloomberg Gender Equality Index	Included
	FT Europe's Climate Leaders 2021	Included
	ISS-Oekom Corporate responsibility	Prime status
	Workplace Pride 2021 Advocates	Awarded

*This slide is intentionally left blank*